DRAFT

AGENDA ITEM 1a, b & c
DATE 4-23-09

mesa·az

Housing and Community Revitalization Division

Funding Recommendations For FY 2009/10

April 23, 2009

EQUAL HOUSING OPPORTUNITY

Today's Presentation to include:

- Federal Entitlement Programs CDBG/HOME/ESG
- American Recovery and Reinvestment Act (ARRA) Stimulus Funds for Mesa
- Human Services Recommendations

DRAFT

Federal Entitlement Programs

- Community Development Block Grant (CDBG)
- HOME Investment Partnerships Program (HOME)
- Emergency Shelter Grant (ESG)

Federal Entitlement Allocations

	FY 08/09	FY 09/10
CDBG	$3,383,197	$3,383,197
CDBG-R*	$918,921	NA
Homeless Prevention*	1,405,094	NA
HOME	$1,251,948	$1,251,948
ADDI	$11,094	NA
ESG	$151,133	$151,133
TOTAL	**$7,121,387**	**$4,786,278**

*Appropriated as part of the American Recovery and Reinvestment Act of 2009 (ARRA)

Community Development Block Grant
FY 2009/10 – $3,383,197

Eligible Activities

- Neighborhood Revitalization
- Acquisition
- Rehabilitation
- Public Facilities and Improvements
- Public Services
- Homebuyer Assistance
- Code Enforcement
- Economic Development

HOME Investment Partnerships
FY 2009/10 – $1,251,948

- Create Affordable housing for low-income households
- Requires 25% non-federal match
- Requires 15% Community Housing Development Organization (CHDO) Set-Aside
- Beginning July 1, 2009 will administer HOME funds as a Participating Jurisdiction (PJ)

Emergency Shelter Grant (ESG)
FY 2009/10 – $151,133

- Started in 1988
- Funds operations and/or rehabilitation of emergency shelter facilities
- Human Services Advisory Board reviews and recommends funding distributions to participating agencies

CDBG – Non-Profit Agencies

Organization	FY 09/10 Request	FY 09/10 Recommended	FY 09/10 Other Funding	FY 09/10 Total Funding
A&A Cottages, Inc.	$135,000	-	-	-
Arm of Save the Family	$193,600	$123,123	-	$123,123
Arizona Bridge to Independent Living (ABIL)	$74,418	$74,418	-	$74,418
Boys & Girls Club of the East Valley	$175,000	-	-	-
Community Legal Services	$45,812	$45,812	-	$45,812
Community Legal Services	$40,000	$40,000	-	$40,000
House of Refuge	$42,000	-	(GRIC Grant) $42,000	$42,000
Housing Our Communities	$58,775	$58,775		$58,775
Labor's Community Service Agency	$25,000	$25,000	-	$25,000
Maricopa Community College District Small Business Development Center (MCCD SBDC)	$74,481	$74,481	-	$74,481
Neighborhood Economic Development Corporation (NEDCO)	$81,500	$81,500	-	$81,500
A New Leaf – EVMC Recreation Building	$482,453	-	*Alternate 1	-
A New Leaf – Admin. Building Renovation	$856,804	-	*Alternates 2-6	-
Southwest Fair Housing Center	$15,000	-	-	-
The House of El-Elyon	$50,000	-	-	-
West Mesa CDC – Operations	$90,000	$90,000	-	$90,000
West Mesa CDC – Code Compliance Activities	$17,000	-	-	-
West Mesa CDC – Crime Free	$8,000	$8,000	-	$8,000
West Mesa CDC – Economic Development	$225,000	-	-	-
Project Cost Overrun	$9,215	$9,215	-	$9,215
CDBG Non-Profit Subtotal	**$2,699,058**	**$630,324**	**$42,000**	**$672,324**

CDBG – City Departments

Organization	FY 09/10 Request	FY 09/10 Recommended	FY 09/10 Other Funding	FY 09/10 Total Funding
Arts & Cultural	$60,000	$20,000	-	$20,000
Code Compliance – 6 FTE Code Officers	$379,288	$449,288	-	$449,288
Code Compliance – Demolition and Abatement of Hazardous Structures	$60,000	$44,899	-	$44,899
Housing and Revitalization – CDBG Admin.	$400,734	$400,734	-	$400,734
Housing and Revitalization – City Attorney Project Delivery	$100,000	$100,000	-	$100,000
Housing and Revitalization – Family Support Services	$1,875	$1,875	-	$1,875
Housing and Revitalization – Fair Housing Activities	$15,000	$15,000	-	$15,000
Housing and Revitalization – Homeowner Rehabilitation	$1,400,000	$730,000	-	$730,000
Housing and Revitalization – Lead Based Paint Inspection/Abatement	$75,000	$50,000	-	$50,000
Housing and Revitalization – Rehabilitation Programs Project Delivery	$479,914	$200,000	-	$200,000
Housing and Revitalization – Rental Rehabilitation Program	$225,000	$225,000	-	$225,000
Housing and Revitalization – Roofing Program	$35,100	$20,000	-	$20,000
Neighborhood Outreach	$107,808	$48,908	$58,900	$107,808
Parks and Recreation – Kleinman Park Basketball Court Renovation	$90,000	-	-	-
Parks and Recreation – Washington Activity Center	$204,470	$204,470	-	$204,470
CDBG City Departments Subtotal	**$3,634,189**	**$2,510,174**	**$58,900**	**$2,569,074**

CDBG – Funding Summary

	FY 09/10 Request	FY 09/10 Recommended	FY 09/10 Other Funding	FY 09/10 Total Funding
CDBG Non-Profit Agencies	$2,699,058	$630,324	$42,000	$672,324
CDBG City Departments	$3,634,189	$2,510,174	$58,900	$2,569,074
CDBG Subtotal	$6,333,247	$3,140,498	$100,900	$3,241,398
CDBG Unallocated	-	$242,699*		$242,699
CDBG Total	$6,333,247	$3,383,197	$100,900	$3,483,197

*Allocation options for $242,699 will be proposed at the end of this presentation

HOME – Non-Profit Agencies

Organization	FY 09/10 Request	FY 09/10 Recommended	FY 09/10 Other Funding	FY 09/10 Total Funding
Accessible Space, Inc.	$600,000			
ARM of Save the Family	$500,000	$227,612	$225,000	$452,612
	$50,000	$27,000		$27,000
Community Bridges, Inc.	$269,573	-	-	$ -
Habitat for Humanity	$291,500	$291,500		$291,500
Housing Our Communities – First time homebuyer program	$382,500	$267,850	-	$367,850
Housing Our Communities – Operations/Overhead for CHDO	$25,000	$25,000		$25,000
HOME Non-Profit Subtotal	**$2,118,573**	**$938,962**	**$225,000**	**$1,163,962**

HOME – City Departments

Organization	FY 09/10 Request	FY 09/10 Recommended	FY 09/10 Other Funding	FY 09/10 Total Funding
Housing and Revitalization – Admin	$125,194	$125,194	$-	$125,194
HOME City Departments Subtotal	**$125,194**	**$125,194**	**$-**	**$125,194**

HOME – CHDO 15% Set-Aside

Organization	FY 09/10 Request	FY 09/10 Recommended	FY 09/10 Other Funding	FY 09/10 Total Funding
Housing and Revitalization – Admin	$255,000	$187,792	$-	$187,792
HOME City Departments Subtotal	**$255,000**	**$187,792**	**$-**	**$187,792**

HOME Funding Summary – Non-Profit Agencies, City Departments and CHDO 15% Set Aside

	FY 09/10 Request	FY 09/10 Recommended	FY 09/10 Other Funding	FY 09/10 Total Funding
HOME Non-Profit Agencies	$2,118,573	$938,962	$225,000	$1,163,962
HOME City Departments	$125,194	$125,194	-	$125,194
HOME CHDO 15% Set Aside	$255,000	$187,792		$187,792
HOME Total	**$2,498,767**	**$1,251,948**	**$225,000**	**$1,476,948**

ESG – Non-Profit Agencies and City Departments

	FY 09/10 Request	FY 09/10 Recommended	FY 09/10 Other Funding	FY 09/10 Total Funding
A New Leaf – Autumn House	$37,223	$37,223		$37,223
A New Leaf – East Valley Mens Center	$77,074	$77,074	-	$77,074
A New Leaf – La Mesita Family Homeless Shelter	$29,260	$29,260		$29,260
Office of Human Services – ESG Admin.	$6,076	$6,076		$6,076
Office of Human Services – Rental Inspection Program	$1,500	$1,500		$1,500
ESG Total	**$151,133**	**$151,133**	-	**$151,133**

Public Comment Period

- Public Comment Period began April 5th and ends May 6, 2009.
- Public Hearing #2 is on May 4, 2009.
- Any comments submitted will be forwarded to Council and the U.S. Department of Housing and Urban Development (HUD).

Council Actions Required at May 4 Council Meeting

- Public Hearing #2
- Approval of 2009 Projects/Allocations
- Approval of 2009/10 Annual Plan
- Approval of Consolidated Plan 2009/10

Council Approval Required at May 4 Council Meeting

Council will take separate votes on resolutions to approve activities by program and recipient:

- ✓ CDBG – Non-Profits
- ✓ CDBG – City Departments
- ✓ HOME – Non-Profits
- ✓ HOME – City Departments
- ✓ ESG – All Projects

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Please address comments to:

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City of Mesa
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Mesa, Arizona 85211-1466

Or email: Carolyn.Olson@mesaaz.gov

EQUAL HOUSING OPPORTUNITY

American Recovery and Reinvestment Act (ARRA) of 2009

CDBG – R (Stimulus)
and
Homelessness Prevention and Rapid Re-housing Program (Stimulus)

CDBG – R (Stimulus)

- City of Mesa allocated $918,932.
- Funds enable local governments to create suitable living environments, provide decent affordable housing and create economic opportunities for persons of low- and moderate-income; and,
- Must select shovel-ready projects within 120 days of the signing of the grant agreement.

CDBG-R (Stimulus) - Recommended Funding Allocation

Organization	Purpose	Amount
A New Leaf	Funds will be used to build freestanding kitchen and dining facility, a freestanding basic needs building, and expand the shower and restroom facilities for the East Valley Men's Center.	$918,932

Homelessness Prevention and Rapid Re-housing Program (Stimulus)

- City of Mesa allocated $1,405,094.
- **Eligible Activities**:
  - Rental assistance (not to exceed 18 months)
  - Security deposits
  - Utility assistance and deposits
  - Moving costs
  - Storage (up to 3 months)
  - Hotel vouchers (up to 30 days).

Homelessness Prevention and Rapid Re-housing Program (Stimulus)

- **Eligible Participants**: Program participants must be homeless or about to become homeless with an income of 50% or less of the Area Median Income (AMI).
- **Program Requirements**:
  - Intensive Case Management
  - Rent Reasonableness (based on the Housing Choice Voucher Model)
  - Inspections (performed by the Housing Quality Standards Inspector)
  - Income Verification (based on the Housing Choice Voucher Model)
  - Properties assisted may not be owned by the grantee, subgrantee or the parent, subsidiary or affiliated organization of the subgrantee.

Homelessness Prevention and Rapid Re-housing Program (Stimulus)

Organization	Purpose	Amount
A New Leaf	Utility Assistance	$100,000
Save the Family	Rental Assistance	$70,000
Housing & Revitalization	Utility & Rental Assistance, Rapid Re-housing	$1,235,094
TOTAL		**$1,405,094**

Marketing the Program

- Outreach at neighborhood meetings
- Create fliers for community events
- Collaborate with Mesa's Business Services Department
- Outreach through Channel 11
- Meet with community organizations

Timeline

Activity	Deadline
Submit Substantial Annual Plan Amendment to HUD	May 18, 2009
HUD review complete by	July 2, 2009
Execute grant agreements	September 1, 2009
Execute Subgrantee Agreements	September 30, 2009

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Office of Human Services

Budget Presentation

FY 2009/10

April 23, 2009

Human Services Funding Process

Online
Training/Information
Meeting

City Council
Approval

Site Visits

HSAB
Recommendations

Staff
Recommendations

Available Human Services Funding

Funding Resources	2008-09	2009-10
General Funds	$731,278	$511,895
ABC	$108,000	$75,600
Total	$839,278	$587,495

Community Safety Support Investment Model

1. Engage those programs that would directly impact community safety services
2. Support programs and services that encourage independence and self-sufficiency so that residents can fully realize economic and social opportunities
3. Avoid duplicating efforts and obligations of other City departments to provide human services

Community Safety Support Investment Model

4. Fund programs that provide diverse financial support and sustainable success
5. Prevent long-term dependence on public resources
6. Fund programs that have specific outcomes for the public good

Human Service Funding Areas

- **Prevention/Early Intervention Services:** Services and programs that prevent or intervene in addressing the causes of family breakdown, violence, or poverty.
- **Transitional Services:** Services that assist individuals and families to remove their barriers to obtaining and maintaining economic self-sufficiency.
- **Crisis Services:** Services which assist individuals and families in meeting emergency health and safety needs to stabilize a crisis, and for which no other or inadequate funding sources are available.

Human Service Funding Areas

- **Long Term Support**: Services that assist individuals and families to maintain an independent or semi-independent lifestyle.
- **System Support**: Services that increase the ability of low-income people to participate in the community, or make the social service delivery system more accessible, effective or responsive to the needs and interests of low-income people.

Agencies Currently Funded using General/ABC Fund

Central Arizona Shelter Services
Child Crisis Center
Community Bridges
A New Leaf-
- *Client Services*
- *East Valley Men's Center*
- *Autumn House*
- *La Mesita*

Agencies Currently Funded using General/ABC Fund

East Valley Senior Services
Mesa Boys & Girls Club
Mesa Family YMCA
Marc Center
Save the Family
United Food Bank

Crisis Services

Organization	Program	09/10 Requests	09/10 Staff	09/10 HSAB
Central Arizona Shelter Services	Emergency Women's Shelter	$30,000	$13,640	$15,230
Child Crisis Center	Emergency Shelter	$22,000	$15,393	$15,393
Community Bridges	Substance Abuse Treatment	$83,811	$58,668	$58,668
A New Leaf	Autumn House	$33,990	$23,793	$23,793
A New Leaf	East Valley Men's Center	$187,170	$131,018	$131,018
A New Leaf	La Mesita Family Shelter	$59,404	$41,583	$41,583
A New Leaf	MesaCAN Client Services	$184,020	$119,000	$119,000
United Food Bank	Food Link	$30,000	$16,846	$16,846

Prevention Services

Organization	Program	09/10 Requests	09/10 Staff	09/10 HSAB
Mesa Boys & Girls Club	Teen Center	$25,000	$11,590	$0
Mesa Family YMCA	First Offender	$11,844	$8,291	$8,291

Transitional Services

Organization	Program	09/10 Requests	09/10 Staff	09/10 HSAB
Marc Center of Mesa	Supported Employment	$12,032	$8,422	$8,422
Save the Family	Case Mgmt/Transitional Shelter	$180,360	$126,252	$126,252

Long Term Support/System Support Services

Organization	Program	09/10 Requests	09/10 Staff	09/10 HSAB
East Valley Senior Services	RSVP	$5,000	$0	$2,500
East Valley Senior Services	Caring Corp	$5,000	$0	$2,500
East Valley Senior Services	Home Delivered Meals	$20,000	$12,999	$17,999

Not Recommended for Funding

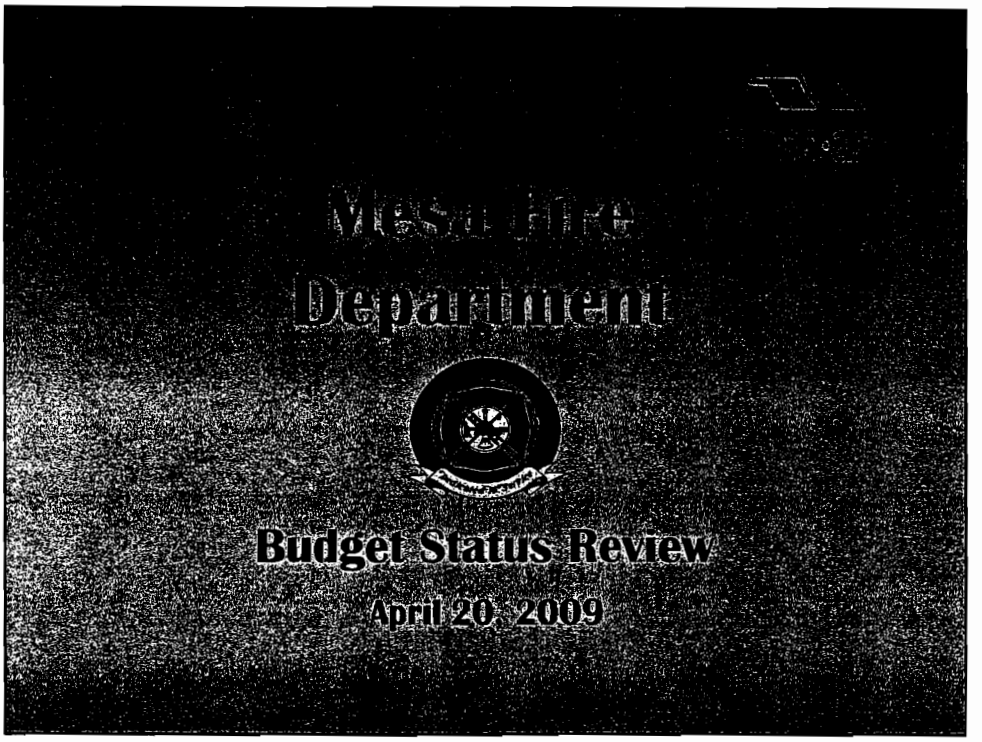
Organization	Program
A & A Cottages	Transitional Living
Advocates for the Disabled	Disability Claims Assistance
CARE Partnership	Wellness
Community Information & Referral	24 Hour Hotline
Mercy Housing	Financial Management
The House of El Elyon	Expecting Teens Housing
Sirrine Adult Day Care	Adult day Care

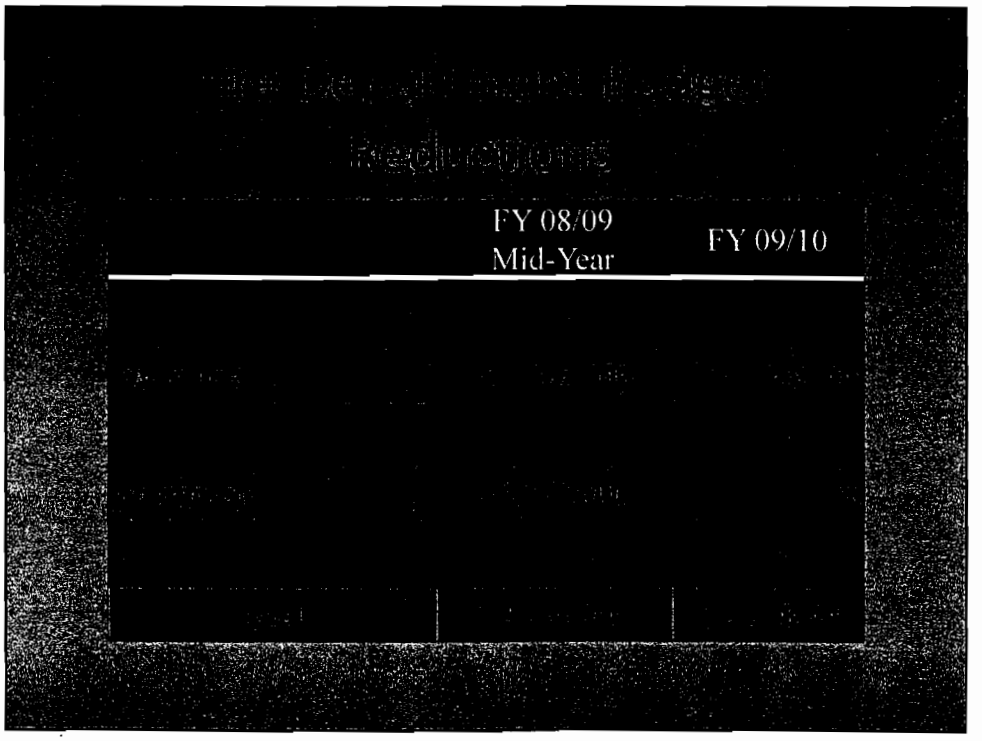
Funding Alternatives

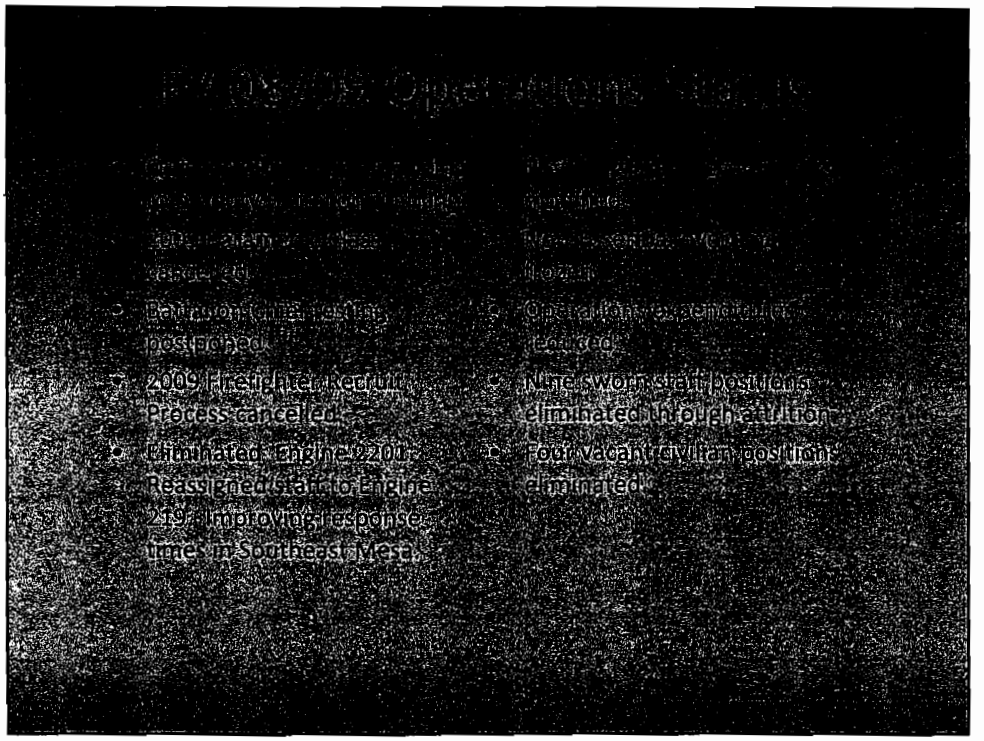
1. Reallocate $242,699 in CDBG funds to the current applicant pool.
2. Open an additional CDBG Request for Proposals (RFP) to allow organizations to apply for the unallocated $242,699 in CDBG funds.

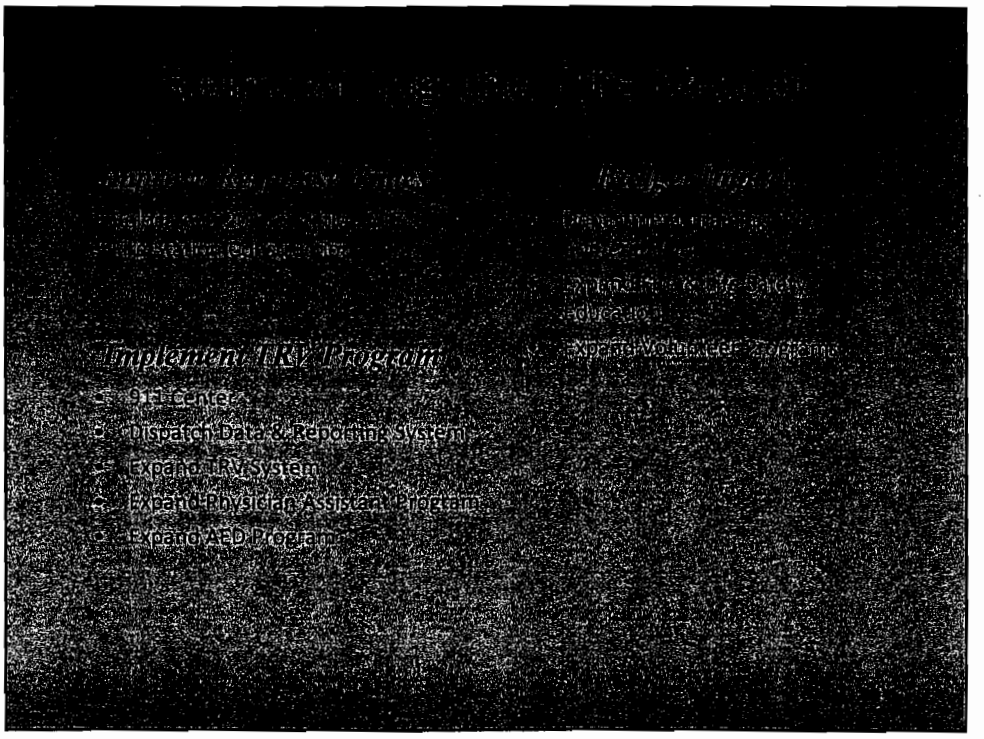
Of the $242,699 available in unallocated CDBG funds, not more than $96,421 may be allocated for public service activities.

Questions and Discussion


Mesa Fire
Department
Budget Status Review
April 20, 2009


Reductions
FY 08/09
Mid-Year
FY 09/10


Operations
Battalion Chief testing postponed.
2009 Firefighter Recruit Process cancelled.
Eliminated Engine 2201. Reassigned staff to Engine 219. Improving response times in Southeast Mesa.
Operations expenditures reduced.
Nine sworn staff positions eliminated through attrition.
Four vacant civilian positions eliminated.

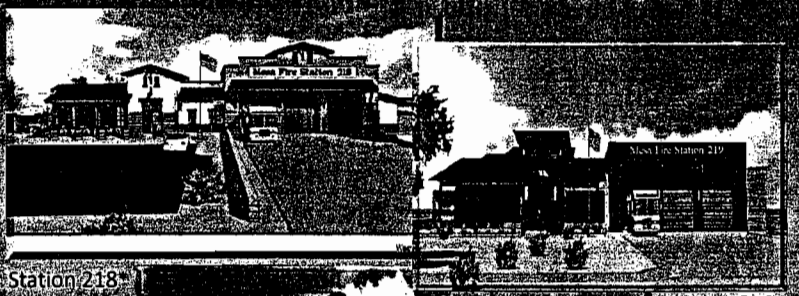

Implement TRV Program
911 Center
Dispatch Data & Reporting System
Expand TRV System
Expand Physician Assistant Program
Expand AED Program
Expand Volunteer Programs

Reinventing the Fire Model

- Improve Response Times in Southeast Mesa

Reinventing the Fire Model

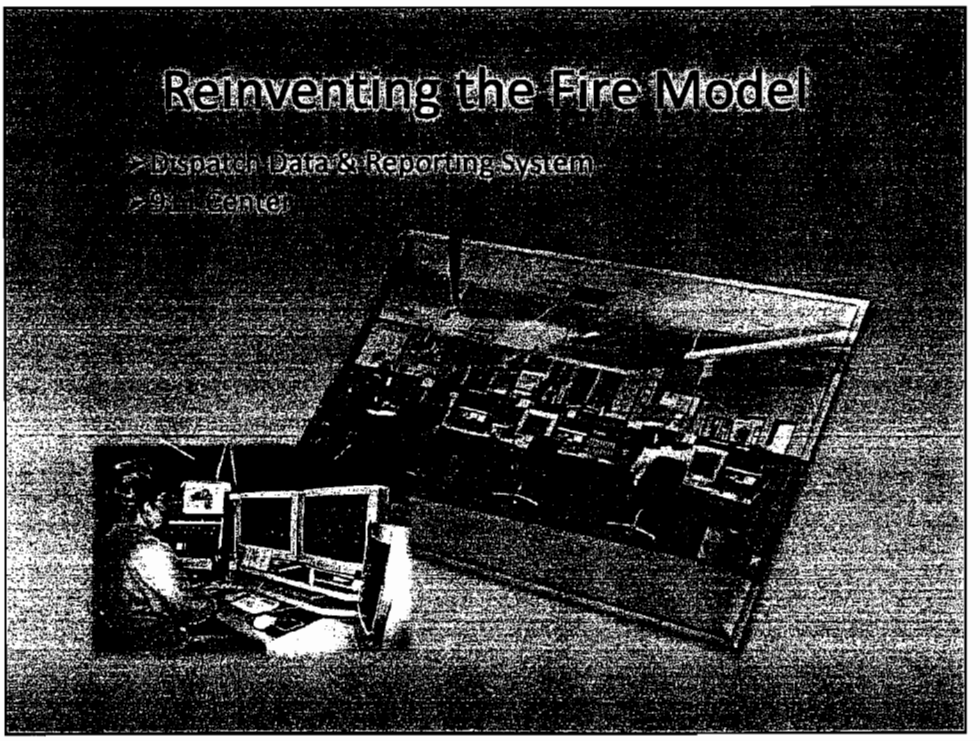
- Fire Station Construction – Stations 215, 218, & 219

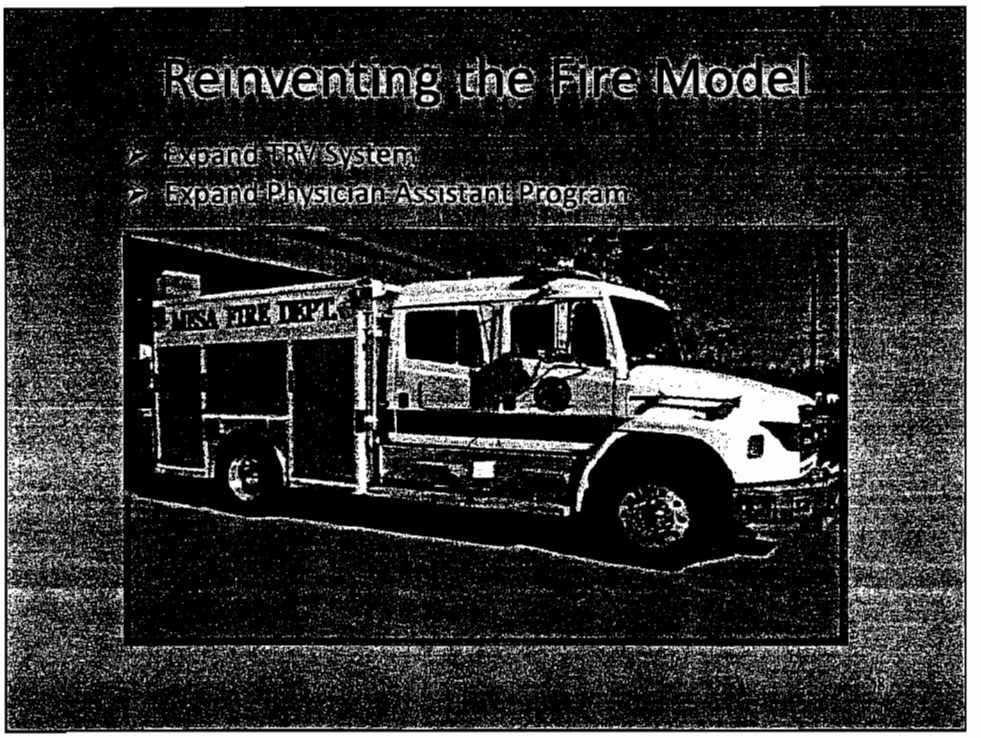


Station 218

Station 219

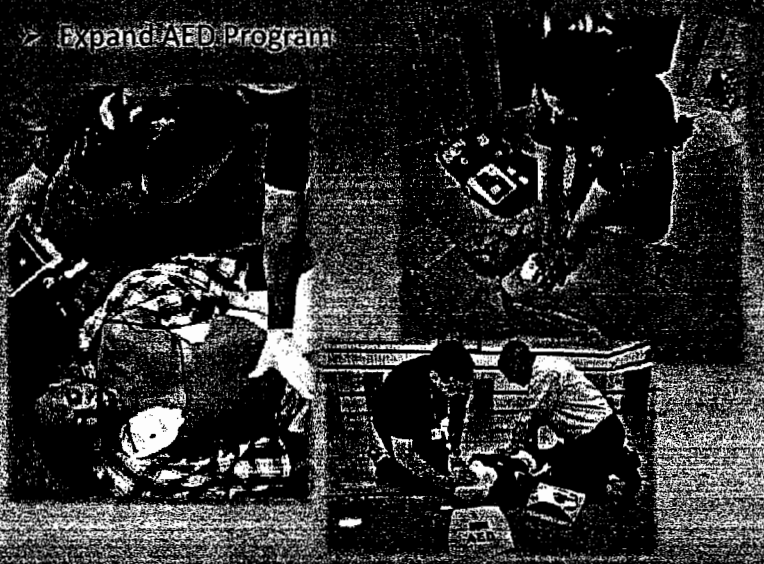
Station 215


Reinventing the Fire Model
> Dispatch Data & Reporting System
> 9-1-1 Center


Reinventing the Fire Model
> Expand TRV System
> Expand Physician Assistant Program
MESA FIRE DEPT

Reinventing the Fire Model

- Expand AED Program

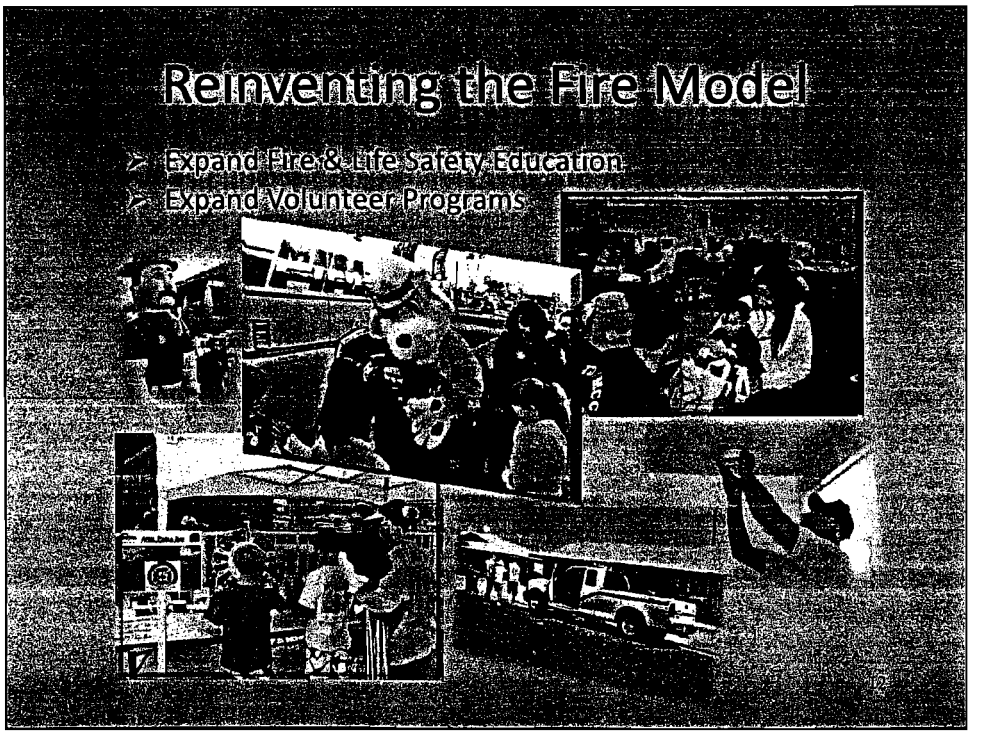


Reinventing the Fire Model

RECAP

- 911 Center Reinvention
- Reinvent Dispatch Data & Reporting System
- Expand TRV System
- Expand Physician Assistant Program
- Expand AED Program

Reinventing the Fire Model
Department Training


Reinventing the Fire Model
Expand Fire & Life Safety Education
Expand Volunteer Programs

Fire Bonds

Bond Project	Project Status
Public Safety Training Facility Improvements*	Design Phase
Replacement Station 215 and Police Station*	Design / Bid Process
Replacement of Fire Apparatus and 12-Lead Monitors	Apparatus: Specifications/Bid 12-Lead: Authorization 2010
New Fire Station 218	Bid Complete; Design Complete;
New Fire Station 219 & Pumper	Pumper: Specs/Bid Process; Station: Bid Process
Acquire Land and Design for Two Future Fire Stations	Land for Station 220 (58th & Main) In purchase phase; Evaluating land at Broadway & Longmore for second acquisition.

*Joint Projects

Homeland Security Grants

- Urban Area Security Initiative
- State Homeland Security Grant Program
- Metropolitan Medical Response System

Primary Fire Service Grant Opportunities

- SAFER Act Grant
- Fire Act Grant
- Fire Prevention Grants

Federal Stimulus Grant Opportunities

- Fire Station Construction
- Fire Station Remodel
- Replace Eliminated Sworn Positions (SAFER)
- Electronic Exchange of Health Information

Regional Ambulance / EMS Model

- Partnership established with Gilbert, Queen Creek, and Apache Junction
- Coordinated with Arizona Department of Health Services and Arizona Emergency Medical Systems Committee
- Contract / RFP Development
- Issuance of RFP – May 2009

QUESTIONS

Mesa Police Department

Budget Status Review

April 23, 2009

Topics for Discussion

- Patrol Deployment
- Citizen Observer Program
- 287g Training
- Civilian Investigator Program
- Municipal Security
- 2008 Bond Projects
- Grant Opportunities

FY 08/09 & FY 09/10 Reductions

	FY 2008/09	FY 2009/10
Personnel (Eliminated)	$1,434,176	$2,504,839
Personnel (Frozen)	$2,146,140	$6,757,644
Overtime	$1,000,000	$2,853,839
Vehicles & Equipment	$1,430,302	$ 403,050
Municipal Security (Privatization)		$ 286,559
Reduce Aviation Hours	$ 115,000	$ 233,000
Total	$6,125,618	$13,038,931

Phoenix-Mesa Gateway Airport to reimburse $334,540 for PD personnel costs. Added $334,540 to fund Contr 07.

Patrol Deployment

- Decentralization of Traffic Unit
  - 24 Officers & 4 Sergeants
  - Measuring volume of citations, DUI's & patrol assists
- Decentralization of Special Enforcement Team (SET)
- Utilization of Street Crime Units (SCU) & Gang Units for Street Coverage
- Patrol Coverage

Part One Crimes

PART I CRIMES - YTD INCIDENTS	01/09-03/09	01/08-03/08	08/09 %Chg	01/07-03/07	07/09 %Chg
HOMICIDE	0	6	-100%	7	-100%
RAPE	30	28	7%	41	-27%
ROBBERY	138	177	-22%	143	-3%
AGGRAVATED ASSAULTS	327	305	7%	350	-7%
COMMERCIAL BURGLARIES	187	169	11%	222	-16%
RESIDENTIAL BURGLARIES	475	458	4%	535	-11%
THEFT - all	2944	3380	-13%	3470	-15%
STOLEN VEHICLE	363	607	-40%	839	-57%
TOTAL VIOLENT CRIMES	495	516	-4%	541	-9%
TOTAL PROPERTY CRIMES	3969	4614	-14%	5066	-22%
TOTAL PART I CRIMES	4464	5130	-13%	5607	-20%

Citizen Observer Program

- CitizenObserver is a web based notification toolset for law enforcement that:
  - Enables the public to *receive* and *respond* to text, email, and web alerts from the Mesa PD
  - Communicate information ranging from crime alerts, community events, homeland security related information

Citizen Observer Program

- Instant proactive communication with the community
- No cost to the user
- Empowers the community to get involved
- Enhances "Intelligence Led Policing"
- Proven to close more cases
- Secure and easy to use

287g Training

- New class was scheduled at MCSO on March 16, 2009 Mesa scheduled to send 4 detention officers (Class cancelled March 13, 2009 for re-evaluation)
- March 12, 2009, Interagency Service agreement signed authorizing ICE computers in Mesa Holding facility
- Install of ICE computers on hold pending 287g review

Civilian Investigator Program

Objectives:

- Quality Investigations
- Exceptional Customer Service
- Effective Use of Sworn Personnel

Civilian Investigator Program

Pilot Program Deployment:

- Eleven Civilian Investigation Specialists
- Academy Began January 26, 2009
- Began Field Training Phase on April 6, 2009 in Superstition Patrol District
- Solo Status on June 1, 2009

Municipal Security Program

- Blended Program with City Employees and Private Security Company
- No Layoffs Incurred
- Library, Museum, East Mesa Service Center, and Municipal Building (55 N. Center)
- Finalize Selection of Vendor
- Projected Implementation Date: June 1, 2009

2008 Bond Projects

Bond Project	Project Status
Range Improvements	Design Phase
Center Against Family Violence Security Improvements	Design Phase
Public Safety Training Facility	Design Phase
Dobson Police Station Replacement	Site Acquisition Phase
Aviation Program	Purchased Fixed Wing Airplane; RFB on Camera Equipment; Future Purchase of Helicopter

Federal Stimulus Grant Opportunities

- COPS Hiring Grant
  - 25 Officers
  - $5.8 million over 3 Years
  - City Cost for Year One: $780,310
  - Application Submitted: April 10, 2009
  - Anticipated Award Date: September, 2009
- Local Youth Mentoring Initiative
  - M.E.S.A. Program
  - $498,000 over 4 Years
  - Application Submitted: April 17, 2009
  - Anticipated Award Date: July, 2009

Federal Stimulus Grant Opportunities

- Byrne Competitive Grant
  - Resources for Forensic Services
  - $1.5 Million over 2 years
  - Application Due: April 27, 2009
  - Anticipated Award Date: July, 2009
- Byrne JAG Formula
  - Resources and technology for Police IT Division
  - $1 Million over 3 years
  - Information Submitted to County: April 10, 2009
  - Anticipated Award Date: July, 2009

Homeland Security Grant Opportunities

- Urban Area Security Initiative (UASI)
- Law Enforcement Terrorism Protection Activities (LETPA)

15

Questions?

16

City of Mesa

Utility Rates for 2009/10
and Forecasted Future Rates

April 23, 2009

Presented by the Budget & Research Office

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Enterprise Operations Financial Summaries

- Each utility is operated as a separate business center
- Total Transfer amount from Enterprise fund has been leveled
- In turn, each utility transfer amount has been leveled
- Fund balance was used to smooth the rates adjustments year-to-year
- Ending Fund Balances at least 10% by 2014/15, but not less than 8% in any one fiscal year

2

Enterprise Operations Financial Summaries

- Debt service payment categories have been defined
  - Existing Debt Service
  - Future Issuances with Voter Approval
  - Future Issuances Needing Voter Approval
- On-going analysis to provide sufficient capital for maintenance of existing infrastructure and new growth

3

Future Cost Drivers

- Operations and Maintenance
  - Personal Services
  - Other Services
  - Commodities*
- Capital
  - Purchased
  - Bonded

*Note: Purchased power and purchased natural gas costs are passed through to the customer.

4

Forecasted Capital 2009/10 – 20014/15

- Electric: $40.2M
- Gas: $53.5M
- Water: $264.4M
- Wastewater: $153.1M
- Total: $511.2M

5

New Revenues Related to New Costs

Increase in revenues from proposed rate changes year-to-year

2010/11	2011/12	2012/13	2013/14	2014/15
$2.1M	$7.4M	$12.9M	$19.0M	$25.5M

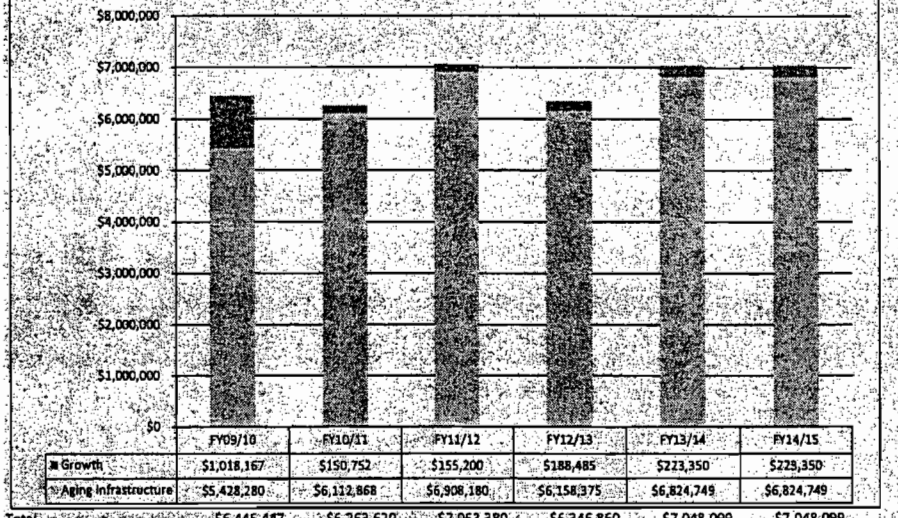
Increase in total costs year-to-year*

2010/11	2011/12	2012/13	2013/14	2014/15
$12.4M	$30.3M	$19.6M	$19.7M	$14.2M

*Note: Purchased power costs and purchased natural gas costs are not included.

6

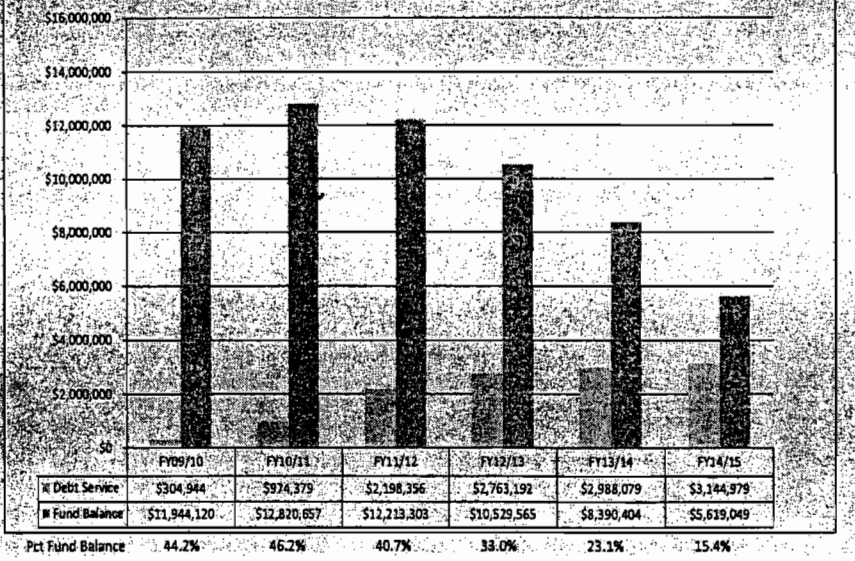
Electric Infrastructure and Capital Expenditures



	FY09/10	FY10/11	FY11/12	FY12/13	FY13/14	FY14/15
Growth	$1,018,167	$150,752	$155,200	$188,485	$223,350	$223,350
Aging Infrastructure	$5,428,280	$6,112,868	$6,908,180	$6,158,375	$6,824,749	$6,824,749
Total	$6,446,447	$6,263,620	$7,063,380	$6,346,860	$7,048,099	$7,048,099
Pct Growth	15.8%	2.4%	2.2%	3.0%	3.2%	3.2%
Pct Aging Infrastructure	84.2%	97.6%	97.8%	97.0%	96.8%	96.8%

7

Electric Debt Service vs. Fund Balance



	FY09/10	FY10/11	FY11/12	FY12/13	FY13/14	FY14/15
Debt Service	$304,944	$974,379	$2,198,356	$2,763,192	$2,988,079	$3,144,979
Fund Balance	$11,944,120	$12,820,657	$12,213,303	$10,529,565	$8,390,404	$5,619,049
Pct Fund Balance	44.2%	46.2%	40.7%	33.0%	23.1%	15.4%

8

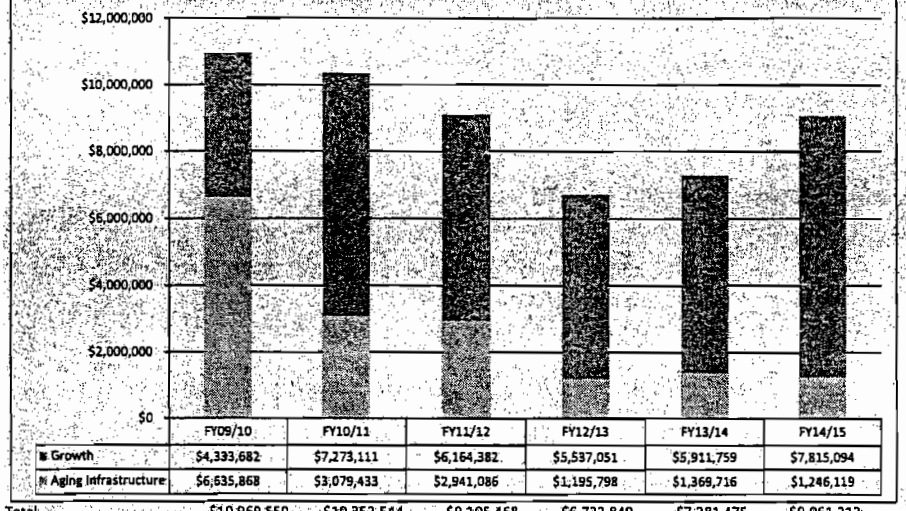
Proposed rate changes 2009/10 through 2011/12

Electric Program

	2009/10	2010/11	2011/12
Average Monthly Residential Impact	$0.00	$0.00	$0.00
Pct Rate Adjustment	0.0%	0.0%	0.0%

9

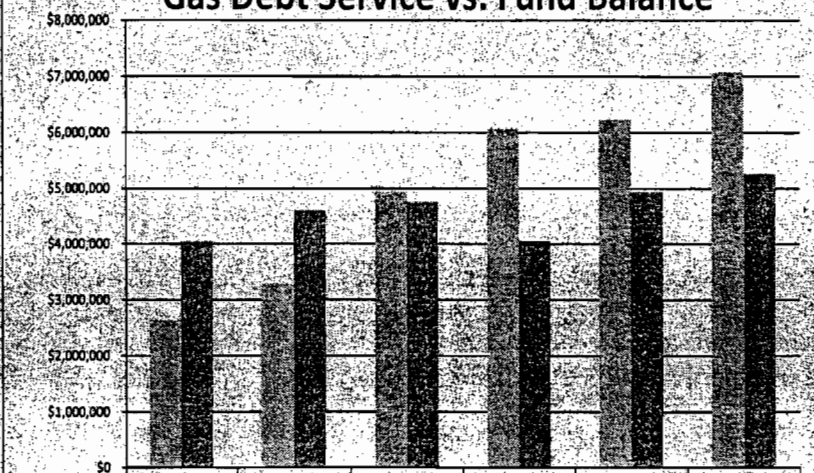
Gas Infrastructure and Capital Expenditures



	FY09/10	FY10/11	FY11/12	FY12/13	FY13/14	FY14/15
Growth	$4,333,682	$7,273,111	$6,164,382	$5,537,051	$5,911,759	$7,815,094
Aging Infrastructure	$6,635,868	$3,079,433	$2,941,086	$1,195,798	$1,368,716	$1,246,119
Total	$10,969,550	$10,352,544	$9,105,468	$6,732,849	$7,281,475	$9,061,213
Pct Growth	39.5%	70.3%	67.7%	82.2%	81.2%	86.2%
Pct Aging Infrastructure	60.5%	29.7%	32.3%	17.8%	18.8%	13.8%

10

Gas Debt Service vs. Fund Balance



	FY09/10	FY10/11	FY11/12	FY12/13	FY13/14	FY14/15
Debt Service	$2,640,614	$3,276,712	$4,941,610	$6,080,946	$6,238,661	$7,076,273
Fund Balance	$4,041,991	$4,606,135	$4,753,465	$4,064,716	$4,938,701	$5,263,067
Pct Fund Balance	11.8%	11.2%	10.5%	8.6%	10.1%	10.6%

11

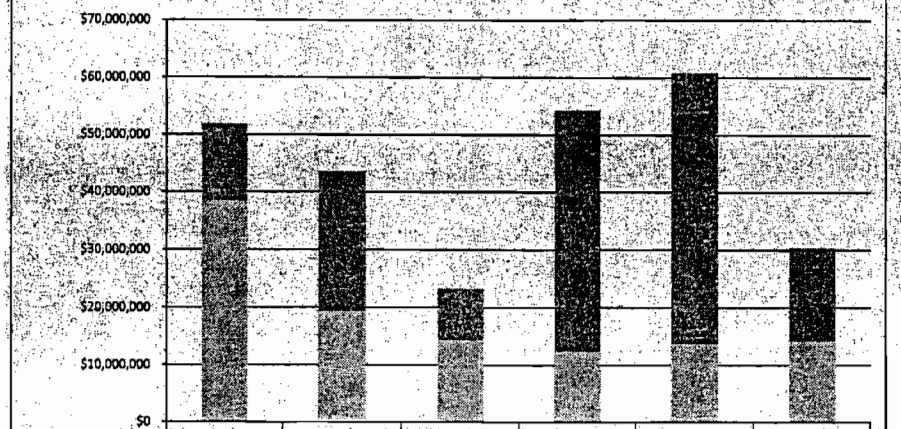
Proposed rate changes 2009/10 through 2011/12

Gas Program

	2009/10	2010/11	2011/12
Average Monthly Residential Impact	$0.69	$1.11	$1.16
Pct Rate Adjustment	3.0%	4.7%	4.7%

12

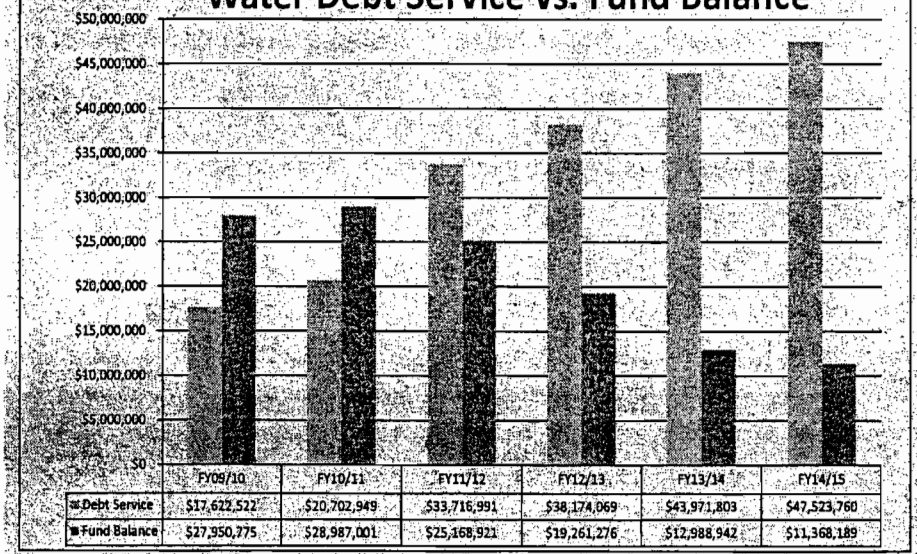
Water Infrastructure and Capital Expenditures



	FY09/10	FY10/11	FY11/12	FY12/13	FY13/14	FY14/15
Growth	$13,485,007	$24,310,848	$8,985,795	$41,886,367	$47,209,397	$16,228,401
Aging Infrastructure	$38,416,648	$19,301,991	$14,308,179	$12,413,610	$13,699,432	$14,202,129
Total	$51,901,655	$43,612,839	$23,293,974	$54,299,977	$60,908,829	$30,430,530
Pct Growth	26.0%	55.7%	38.6%	77.1%	77.5%	53.3%
Pct Aging Infrastructure	74.0%	44.3%	61.4%	22.9%	22.5%	46.7%

13

Water Debt Service vs. Fund Balance



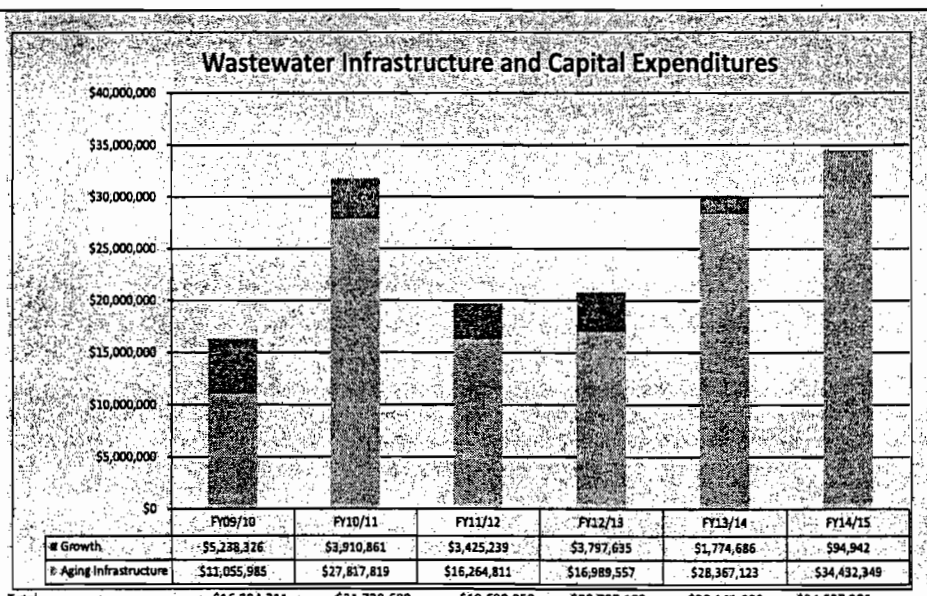
	FY09/10	FY10/11	FY11/12	FY12/13	FY13/14	FY14/15
Debt Service	$17,622,522	$20,702,949	$33,716,991	$38,174,069	$43,971,803	$47,523,760
Fund Balance	$27,950,775	$28,987,001	$25,168,921	$19,261,276	$12,988,942	$11,368,189
Pct Fund Balance	48.9%	46.8%	32.9%	23.0%	13.4%	11.5%

14

Proposed rate changes 2009/10 through 2011/12
Water Program

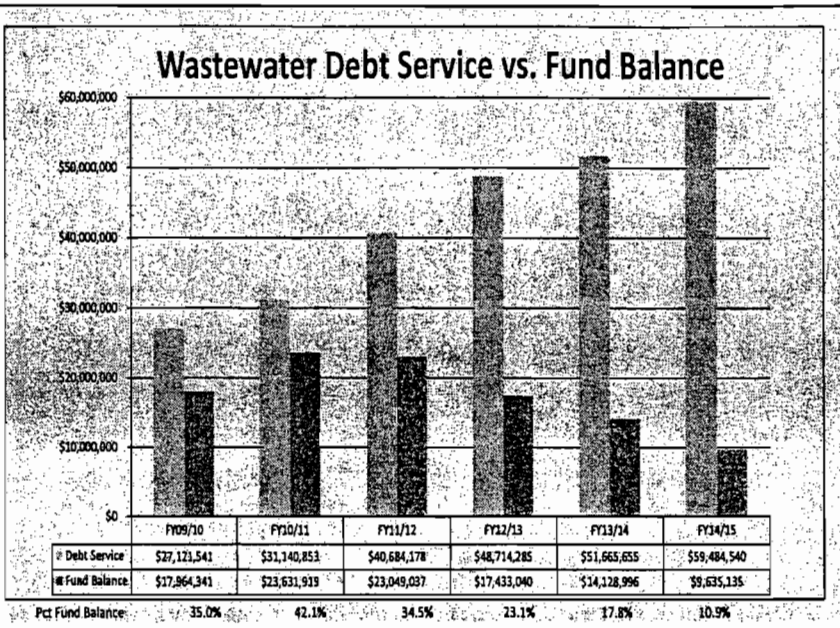
	2009/10	2010/11	2011/12
Average Monthly Residential Impact	$1.15	$2.49	$2.67
Pct Rate Adjustment	3.4%	7.1%	7.1%

15



	FY09/10	FY10/11	FY11/12	FY12/13	FY13/14	FY14/15
Growth	$5,238,326	$3,910,861	$3,425,239	$3,797,635	$1,774,686	$94,942
Aging Infrastructure	$11,055,985	$27,817,819	$16,264,811	$16,989,557	$28,367,123	$34,432,349
Total	$16,294,311	$31,728,680	$19,690,050	$20,787,192	$30,141,809	$34,527,291
Pct Growth	32.1%	12.3%	17.4%	18.3%	5.9%	0.3%
Pct Aging Infrastructure	67.9%	87.7%	82.6%	81.7%	94.1%	99.7%

16



17

Proposed rate changes 2009/10 through 2011/12

Wastewater Program

	2009/10	2010/11	2011/12
Average Monthly Residential Impact	$1.24	$1.75	$1.90
Pct Rate Adjustment	6.5%	8.6%	8.6%

18

FY 2009/10 Budget Timelines

- **May 14** – Preliminary Budget & CIP documents provided to Council
- **May 18** – Council Meeting – Adopt Utility Rate Notice of Intention
- **June 1** – Council Meeting – Adopt Tentative Budget & Introduce Utility Rate Ordinances

19

FY 2009/10 Budget Timelines

- **June 22** – Council Meeting – Public Hearings and Adopt FY 2009/10 Budget, 5-Year CIP, Utility Rates & Secondary Property Tax
- **July 1** – FY 2009/10 Fiscal Year begins
- **July 30** – Revised Utility Rates become effective for billing cycles ended on or after August 28

20

Questions ?

21

Updated: 03/20/09

AVERAGE HOMEOWNER'S CHARGES SURVEY

	CITY PROPERTY TAXES (1, 6, 8)		CITY SALES	SOLID WASTE	WATER	WASTEWATER	ANNUAL	PERCENTAGE OF
	PRIMARY	SECONDARY	TAXES (2, 7)	CHARGES (3)	CHARGES (4)	CHARGE (5)	TOTAL	MESA'S
MESA - Proposed								
Rate (9)	$0.00	$0.00	1.75%	$23.88	$35.10	$20.36		
Annual Cost	$0.00	$0.00	$523.58	$286.56	$421.23	$244.26	$1,475.63	100.0%
MESA - Current								
Rate	$0.0000	$0.0000	1.75%	$23.88	$33.95	$19.11		
Annual Cost	$0.00	$0.00	$523.58	$286.56	$407.38	$229.36	$1,446.87	98.1%
CHANDLER								
Rate	$0.3414	$0.8400	1.50%	$15.07	$20.37	$17.67		
Annual Cost	$67.77	$166.74	$610.46	$180.84	$244.39	$212.04	$1,482.24	100.4%
GILBERT								
Rate	$0.0000	$1.1500	1.50%	$14.05	$24.32	$20.95		
Annual Cost	$0.00	$228.28	$535.77	$168.60	$291.78	$251.46	$1,475.88	100.0%
GLENDALE								
Rate	$0.2432	$1.3519	2.20%	$16.30	$28.71	$26.19		
Annual Cost	$48.28	$268.35	$856.30	$195.60	$344.52	$314.30	$2,027.36	137.4%
PHOENIX								
Rate	$0.7606	$1.0562	2.00%	$26.85	$28.46	$21.87		
Annual Cost	$151.02	$210.25	$828.36	$322.20	$341.47	$262.43	$1,915.72	129.8%
SCOTTSDALE								
Rate	$0.3537	$0.4327	1.65%	$15.69	$37.98	$31.40		
Annual Cost	$70.21	$85.89	$589.34	$188.28	$455.75	$376.77	$1,766.25	119.7%
TEMPE								
Rate	$0.5070	$0.8930	1.80%	$19.02	$25.35	$15.54		
Annual Cost	$100.64	$177.26	$642.92	$228.24	$304.15	$198.53	$1,651.74	111.9%

Notes

1 Single family home with median value of $ 196,500
2008 Median FCV X 10% / 100 X the tax rate Source Maricopa County Assessor's Office, (Median LPV by city not available)

2 Annual Maricopa County income of $65,900 Source 2008 Median Family Income, Phoenix-Mesa-Scottsdale MSA - HUD User website

3 Charge for biweekly garbage (and recyclables where applicable) collection using 90 gallon barrels The Solid Waste residential charges include a $0.54 Green and Clean fee for Mesa Other city's environmental fees are also included as applicable

4 Based on Mesa's average monthly residential water use for the most recent twelve months

5 Winter Water Average formulas are applied in cities where known Changes in fees are due to both rate and formula changes

6 Primary and Secondary Tax Rates reflect the 2008 Tax Rates as listed on the County Treasurer's website, which corresponds to the effective tax rates

7 Sales Tax Rate listed is for retail sales Annual cost is calculated using a weighted average rate, based on the City of Mesa tax base as of 01/2008 for the last 12 months The cities of Phoenix and Mesa do not collect sales tax on the sale of food for consumption at home

8 The City of Mesa does not currently have a property tax, but with the passage of Questions 1 & 2 in the Nov. 2008 general election a secondary property tax will be applied to each Mesa property beginning in Oct 2009 No tax rate has been finalized at this time Rates will be made available as they are finalized

9 The City of Mesa proposed rate includes a 3.4% increase for Water and a 6.5% increase for Wastewater

22

Summary Comparison of Average Homeowner's Charges Survey

	Annual Total	Percent of Mesa Proposed
Mesa - Proposed	$1,475.63	100.0%
Gilbert	$1,475.88	100.0%
Chandler	$1,482.24	100.4%
Tempe	$1,651.74	111.9%
Scottsdale	$1,766.25	119.7%
Phoenix	$1,915.72	129.8%
Glendale	$2,027.36	137.4%

23

Combined Utilities:	FORECAST FY2008/09	FORECAST FY2009/10	FORECAST FY2010/11	FORECAST FY2011/12	FORECAST FY2012/13	FORECAST FY2013/14	FORECAST FY2014/15
BEGINNING FUND BALANCE	$ 68,484,447	$ 61,111,447	$ 68,700,084	$ 75,630,378	$ 89,767,840	$ 55,272,063	$ 44,055,896
REVENUES							
Total Net Revenues	$ 283,290,000	$ 293,860,400	$ 308,299,616	$ 326,494,552	$ 340,588,741	$ 368,444,258	$ 385,218,413
APPROPRIATIONS/EXPENSES							
Total Operating Costs	$ 144,184,000	$ 148,845,860	$ 155,285,304	$ 162,434,380	$ 168,747,951	$ 180,228,252	$ 184,510,043
RER (2%)	5,914,000	5,872,000	6,105,000	6,501,000	6,734,000	7,282,000	7,609,000
Capital Outlay	4,293,000	315,144	130,088	78,094	80,125	3,473,467	84,283
Debt Service	50,379,000	47,723,759	56,234,131	81,728,616	95,907,442	105,061,674	117,391,691
Existing Debt Service	50,379,000	46,005,294	47,466,222	65,780,735	73,466,905	74,394,993	79,086,363
Future Issuances with Voter Approval	0	1,718,465	8,626,072	14,217,207	15,220,943	15,220,943	15,220,943
Future Issuances Needing Voter Approval	0	0	141,837	1,730,674	7,218,594	15,446,738	23,104,385
Total Costs	$ 204,770,000	$ 202,656,763	$ 217,754,523	$ 250,742,090	$ 271,469,518	$ 296,045,433	$ 309,594,997
Total Net Income	$ 78,520,000	$ 91,203,637	$ 90,545,293	$ 77,752,462	$ 69,119,223	$ 72,398,825	$ 75,623,415
Net Income as a % of Revenue	27.7%	31.0%	29.4%	23.7%	20.3%	19.6%	19.6%
Transfers Out	(86,893,000)	(83,615,000)	(83,615,000)	(83,615,000)	(83,615,000)	(83,615,000)	(83,615,000)
Transfer as a % of Revenue	30.7%	28.5%	27.1%	25.5%	24.6%	22.7%	21.7%
ENDING FUND BALANCE	$ 61,111,447	$ 68,700,084	$ 75,630,378	$ 89,767,840	$ 55,272,063	$ 44,055,896	$ 36,064,313
Ending Fund Balance as a % of Total Costs	29.8%	33.9%	34.7%	27.8%	20.4%	14.9%	11.6%
CHANGES IN COSTS FROM THE PREVIOUS YEAR							
Operating Costs Change (w/o Purchased Power & Gas Costs)		$ 3,952,243	$ 3,897,008	$ 4,435,100	$ 5,221,988	$ 5,586,064	$ 4,946,745
RER and Capital Outlay		(4,119,856)	147,944	344,006	235,031	3,941,342	(3,062,204)
Existing Debt Service		(4,373,708)	1,460,928	16,314,513	7,686,170	928,088	4,671,370
Future Issuances with Voter Approval		1,718,465	6,907,607	5,591,135	1,003,876	0	0
Future Issuances Needing Voter Approval		0	141,837	1,588,777	5,488,980	8,226,144	7,658,647
Total Debt Service		$ (2,655,241)	$ 8,510,372	$ 25,494,425	$ 14,178,826	$ 9,154,232	$ 12,330,017
Total Costs Change (w/o Purchased Power & Gas Costs)		$ (2,822,854)	$ 12,355,324	$ 30,273,581	$ 19,635,845	$ 19,881,639	$ 14,214,558
Per Cent Change		-1.7%	7.5%	14.7%	8.7%	8.0%	5.5%
Purchased Power & Gas Costs Change		$ 709,617	$ 2,742,436	$ 2,713,976	$ 1,091,583	$ 4,894,276	$ (664,993)
Total Costs Change (with Purchased Power & Gas Costs)		$ (2,113,237)	$ 15,097,760	$ 32,987,557	$ 20,727,428	$ 24,575,915	$ 13,549,564

24

Electric Program Enterprise Fund

	FORECAST FY2008/09	FORECAST FY2009/10	FORECAST FY2010/11	FORECAST FY2011/12	FORECAST FY2012/13	FORECAST FY2013/14	FORECAST FY2014/15
BEGINNING FUND BALANCE	$ 8,442,550	$ 9,948,143	$ 11,844,120	$ 12,820,657	$ 12,213,303	$ 10,529,565	$ 8,390,404
REVENUES							
Total Net Revenues	$ 36,217,000	$ 35,013,409	$ 34,643,930	$ 35,364,781	$ 36,265,580	$ 40,182,320	$ 38,830,858
APPROPRIATIONS/EXPENSES							
Total Operating Costs	$ 23,820,000	$ 25,997,489	$ 28,109,015	$ 27,079,778	$ 28,470,225	$ 32,539,402	$ 32,670,034
RER (2%)	$ 728,000	$ 715,000	$ 884,000	$ 898,000	$ 718,000	$ 784,000	$ 787,000
Capital Outlay	1,554,000	0	0	0	0	0	0
Debt Service	298,000	304,844	874,378	2,198,358	2,783,192	2,988,078	3,144,978
Existing Debt Service	298,000	241,238	656,356	1,622,998	1,918,497	1,997,355	1,741,119
Future Issuances with Voter Approval		63,605	318,022	575,360	778,133	776,133	776,133
Future Issuances Needing Voter Approval		0	0	0	86,562	214,590	627,727
Total Costs	$ 26,398,000	$ 27,017,433	$ 27,787,393	$ 29,978,135	$ 31,848,417	$ 36,321,481	$ 36,602,013
Total Net Income	$ 9,819,000	$ 7,995,977	$ 6,856,537	$ 5,382,646	$ 4,316,263	$ 3,860,839	$ 3,228,845
Net Income as a % of Revenue	27.1%	22.8%	19.8%	15.2%	11.9%	9.6%	8.1%
Transfers Out	(8,313,407)	(8,000,000)	(8,000,000)	(8,000,000)	(8,000,000)	(8,000,000)	(8,000,000)
Transfer as a % of Revenue	17.4%	17.1%	17.3%	17.0%	16.5%	14.9%	15.1%
ENDING FUND BALANCE	$ 8,948,143	$ 11,844,120	$ 12,820,657	$ 12,213,303	$ 10,529,565	$ 8,390,404	$ 5,618,849
Ending Fund Balance as a % of Total Costs	37.7%	44.2%	46.2%	40.7%	33.0%	23.1%	15.4%
CHANGES IN COSTS FROM THE PREVIOUS YEAR							
Operating Costs Change (without Purchased Power Costs)		$ 3,136,455	$ 206,626	$ 351,421	$ 288,928	$ 303,854	$ 312,145
RER and Capital Outlay		(1,567,000)	(31,000)	14,000	18,000	79,000	(7,000)
Existing Debt Service		(54,981)	415,017	966,340	295,801	(51,142)	(126,236)
Future Issuances with Voter Approval		63,605	254,418	257,338	202,473	0	0
Future Issuances Needing Voter Approval		0	0	0	86,562	278,029	783,136
Total Debt Service		$ 8,644	$ 669,435	$ 1,223,678	$ 584,835	$ 224,887	$ 656,900
Total Costs Change (without Purchased Power Costs)		$ 1,580,388	$ 847,080	$ 1,589,399	$ 872,763	$ 805,841	$ 462,045
Per Cent Change		21.8%	9.5%	16.3%	7.7%	5.0%	3.6%
Purchased Power Costs Change		$ (960,966)	$ (97,099)	$ 618,343	$ 1,100,518	$ 3,766,223	$ (181,313)
Total Costs Change (with Purchased Power Costs)		$ 619,433	$ 749,981	$ 2,208,742	$ 1,973,282	$ 4,572,064	$ 280,531
Average Monthly Homeowner Charge (w/o Energy Cost Factor)		$ 0.00	$ 0.00	$ 0.00	$ 0.00	$ 0.00	$ 0.00

25

Gas Program Enterprise Fund

	FORECAST FY2008/09	FORECAST FY2009/10	FORECAST FY2010/11	FORECAST FY2011/12	FORECAST FY2012/13	FORECAST FY2013/14	FORECAST FY2014/15
BEGINNING FUND BALANCE	$ 5,242,228	$ 4,007,703	$ 4,401,861	$ 4,606,135	$ 4,753,485	$ 4,084,718	$ 4,838,701
REVENUES							
Total Net Revenues	$ 43,549,000	$ 44,868,000	$ 48,564,451	$ 52,736,574	$ 53,510,482	$ 56,911,766	$ 57,222,780
APPROPRIATIONS/EXPENSES							
Total Operating Costs	$ 31,939,000	$ 33,899,561	$ 36,873,318	$ 39,418,288	$ 39,873,918	$ 41,486,772	$ 41,503,773
RER (2%)	$ 862,000	$ 901,000	$ 975,000	$ 1,058,000	$ 1,074,000	$ 1,142,000	$ 1,148,000
Capital Outlay	881,000	63,158	64,927	0	0	0	0
Debt Service	2,527,000	2,840,814	3,276,712	4,941,810	5,080,946	6,238,981	7,076,273
Existing Debt Service	2,527,000	2,412,454	2,148,851	2,969,376	3,362,219	2,901,848	3,025,186
Future Issuances with Voter Approval		328,180	986,024	1,206,179	1,206,179	1,206,179	1,206,179
Future Issuances Needing Voter Approval		0	341,837	766,055	512,546	2,130,933	2,844,908
Total Costs	$ 36,409,000	$ 37,304,363	$ 41,189,958	$ 45,418,886	$ 47,028,862	$ 48,867,433	$ 49,728,046
Total Net Income	$ 7,140,000	$ 7,564,637	$ 7,374,492	$ 7,317,678	$ 6,481,589	$ 8,044,333	$ 7,494,714
Net Income as a % of Revenue	16.4%	16.9%	15.2%	13.9%	12.1%	14.1%	13.1%
Transfers Out	(8,374,526)	(7,170,348)	(7,170,348)	(7,170,348)	(7,170,348)	(7,170,348)	(7,170,348)
Transfer as a % of Revenue	19.2%	16.0%	14.8%	13.6%	13.4%	12.6%	12.5%
ENDING FUND BALANCE	$ 4,007,703	$ 4,401,861	$ 4,606,135	$ 4,753,485	$ 4,084,718	$ 4,838,701	$ 5,263,067
Ending Fund Balance as a % of Total Costs	11.0%	11.8%	11.2%	10.5%	8.8%	10.1%	10.6%
CHANGES IN COSTS FROM THE PREVIOUS YEAR							
Operating Costs Change (without Purchased Gas Costs)		$ 80,008	$ 334,193	$ 451,333	$ 463,587	$ 484,802	$ 500,481
RER and Capital Outlay		(679,842)	75,769	18,073	16,000	88,000	8,000
Existing Debt Service		(114,546)	(263,603)	820,525	392,843	(460,370)	123,337
Future Issuances with Voter Approval		328,180	757,845	220,155	0	0	0
Future Issuances Needing Voter Approval		0	341,837	424,218	746,492	818,095	714,275
Total Debt Service		$ 113,814	$ 836,099	$ 1,964,898	$ 1,139,336	$ 157,715	$ 837,612
Total Costs Change (without Purchased Gas Costs)		$ (775,220)	$ 1,046,061	$ 2,134,304	$ 1,618,902	$ 710,518	$ 1,344,093
Per Cent Change		-4.6%	6.5%	12.4%	8.4%	3.4%	6.2%
Purchased Gas Costs Change		$ 1,870,583	$ 2,839,535	$ 2,094,633	$ (8,936)	$ 1,128,053	$ (483,480)
Total Costs Change (with Purchased Gas Costs)		$ 895,363	$ 3,885,596	$ 4,228,937	$ 1,609,966	$ 1,838,571	$ 860,613
Average Monthly Homeowner Charge (w/o Gas Cost Factor)		$ 0.99	$ 1.11	$ 1.18	$ 1.21	$ 1.27	$ 1.33

26

	FORECAST FY2008/09	FORECAST FY2009/10	FORECAST FY2010/11	FORECAST FY2011/12	FORECAST FY2012/13	FORECAST FY2013/14	FORECAST FY2014/15
Water Program Enterprise Fund							
BEGINNING FUND BALANCE	$ 33,926,537	$ 26,787,900	$ 27,950,775	$ 28,987,001	$ 25,188,921	$ 19,261,276	$ 12,988,942
REVENUES							
Total Net Revenues	$ 100,071,000	$ 105,532,000	$ 110,171,912	$ 119,846,553	$ 124,960,379	$ 137,669,539	$ 144,815,789
APPROPRIATIONS/EXPENSES							
Total Operating Costs	$ 36,413,000	$ 37,263,835	$ 38,846,594	$ 40,258,565	$ 42,904,849	$ 46,821,886	$ 48,731,536
RER (2%)	$ 2,152,000	$ 2,086,000	$ 2,176,000	$ 2,366,000	$ 2,464,000	$ 2,714,000	$ 2,852,000
Capital Outlay	1,481,000	151,986	65,181	78,094	80,125	3,189,402	84,263
Debt Service	18,738,000	17,622,522	20,702,849	33,716,991	36,174,069	43,971,803	47,523,760
Existing Debt Service	18,738,000	16,536,748	15,380,290	24,767,381	25,824,415	26,154,660	24,823,259
Future Issuances with Voter Approval		1,085,774	5,322,559	8,435,989	8,961,114	8,961,114	8,961,114
Future Issuances Needing Voter Approval		0	0	513,621	3,388,540	8,856,030	13,939,387
Total Costs	$ 58,784,000	$ 57,124,143	$ 61,690,704	$ 76,419,651	$ 83,623,043	$ 96,696,891	$ 99,191,560
Total Net Income	$ 41,287,000	$ 48,407,857	$ 48,281,208	$ 43,426,902	$ 41,337,336	$ 40,972,648	$ 45,624,229
Net Income as a % of Revenue	41.3%	45.9%	43.8%	36.2%	33.1%	29.8%	31.5%
Transfers Out	(48,425,637)	(47,244,982)	(47,244,982)	(47,244,982)	(47,244,982)	(47,244,982)	(47,244,982)
Transfer as a % of Revenue	48.4%	44.8%	42.9%	39.4%	37.8%	34.3%	32.6%
ENDING FUND BALANCE	$ 26,787,900	$ 27,950,775	$ 28,987,001	$ 25,168,921	$ 19,261,278	$ 12,988,942	$ 11,368,188
Ending Fund Balance as a % of Total Costs	45.6%	48.9%	46.8%	32.9%	23.0%	13.4%	11.5%
CHANGES IN COSTS FROM THE PREVIOUS YEAR							
Operating Costs Change		$ 850,835	$ 1,582,959	$ 1,311,971	$ 2,646,283	$ 3,916,837	$ 1,909,852
RER and Capital Outlay		(1,395,014)	3,175	202,933	100,031	3,359,277	(2,967,139)
Existing Debt Service		(2,201,262)	(1,156,458)	9,386,991	1,057,034	330,245	(1,331,401)
Future Issuances with Voter Approval		1,085,774	4,236,785	3,113,430	525,124	0	0
Future Issuances Needing Voter Approval		0	0	513,621	2,874,919	5,467,489	5,083,357
Total Debt Service		$ (1,115,478)	$ 3,080,427	$ 13,014,042	$ 4,457,078	$ 5,797,734	$ 3,551,956
Total Costs Change		$ (1,659,857)	$ 4,766,561	$ 14,528,947	$ 7,203,392	$ 13,073,849	$ 2,494,669
Per Cent Change		-2.8%	8.3%	23.5%	9.4%	15.6%	2.6%
Average Monthly Homeowner Change		$ 1.15	$ 2.49	$ 2.67	$ 2.86	$ 3.08	$ 3.28

27

	FORECAST FY2008/09	FORECAST FY2009/10	FORECAST FY2010/11	FORECAST FY2011/12	FORECAST FY2012/13	FORECAST FY2013/14	FORECAST FY2014/15
Wastewater Program Enterprise Fund							
BEGINNING FUND BALANCE	$ 13,579,822	$ 12,868,673	$ 17,964,341	$ 23,631,919	$ 23,049,037	$ 17,433,040	$ 14,128,996
REVENUES							
Total Net Revenues	$ 56,154,000	$ 61,130,000	$ 66,555,311	$ 70,842,301	$ 74,665,192	$ 80,829,831	$ 68,671,804
APPROPRIATIONS/EXPENSES							
Total Operating Costs	$ 22,109,000	$ 23,011,258	$ 23,739,347	$ 24,651,473	$ 25,405,371	$ 26,187,688	$ 27,247,584
RER (2%)	1,097,000	1,195,000	1,301,000	1,383,000	1,455,000	1,574,000	1,727,000
Capital Outlay	143,000	0	0	0	0	0	0
Debt Service	28,692,000	27,121,541	31,140,853	40,684,178	48,714,285	51,665,855	58,484,540
Existing Debt Service	28,692,000	26,780,814	29,141,387	36,233,802	42,186,824	43,273,853	49,514,858
Future Issuances with Voter Approval		340,927	1,999,466	3,999,438	4,277,517	4,277,517	4,277,517
Future Issuances Needing Voter Approval		0	0	450,938	2,249,944	4,114,485	5,692,364
Total Costs	$ 52,041,000	$ 51,327,799	$ 56,181,200	$ 66,718,651	$ 75,574,656	$ 79,427,343	$ 88,459,133
Total Net Income	$ 4,113,000	$ 9,802,201	$ 10,374,110	$ 4,123,650	$ (909,464)	$ 1,402,488	$ 212,671
Net Income as a % of Revenue	7.3%	16.0%	15.6%	5.8%	-1.2%	1.7%	0.2%
Transfers Out	(4,824,149)	(4,706,533)	(4,706,533)	(4,706,533)	(4,706,533)	(4,706,533)	(4,706,533)
Transfer as a % of Revenue	8.6%	7.7%	7.1%	0.0%	0.0%	0.0%	0.0%
ENDING FUND BALANCE	$ 12,868,673	$ 17,964,341	$ 23,631,919	$ 23,049,037	$ 17,433,040	$ 14,128,996	$ 9,635,135
Ending Fund Balance as a % of Total Costs	24.7%	35.0%	42.1%	34.5%	23.1%	17.8%	10.9%
CHANGES IN COSTS FROM THE PREVIOUS YEAR							
Operating Costs Change		$ 902,258	$ 728,089	$ 912,126	$ 753,898	$ 782,317	$ 1,059,896
RER and Capital Outlay		(45,000)	106,000	82,000	72,000	119,000	153,000
Existing Debt Service		(1,911,186)	2,360,573	7,092,415	5,953,022	1,086,029	6,241,006
Future Issuances with Voter Approval		340,927	1,658,539	1,999,972	279,079	0	0
Future Issuances Needing Voter Approval		0	0	450,938	1,798,006	1,864,541	1,577,879
Total Debt Service		$ (1,570,459)	$ 4,019,312	$ 9,543,325	$ 8,030,107	$ 2,951,370	$ 7,818,885
Total Costs Change		$ (713,201)	$ 4,853,402	$ 10,537,450	$ 8,856,005	$ 3,852,887	$ 9,031,791
Per Cent Change		-1.4%	9.5%	18.8%	13.3%	5.1%	11.4%
Average Monthly Homeowner Change		$ 1.24	$ 1.75	$ 1.90	$ 2.06	$ 2.24	$ 2.44

	FORECAST FY2008/09	FORECAST FY2009/10	FORECAST FY2010/11	FORECAST FY2011/12	FORECAST FY2012/13	FORECAST FY2013/14	FORECAST FY2014/15
Solid Waste Program Enterprise Fund							
BEGINNING FUND BALANCE	$ 10,293,310	$ 7,499,029	$ 6,438,856	$ 5,584,865	$ 4,583,114	$ 3,983,465	$ 3,808,854
REVENUES							
Total Net Revenues	$ 47,299,000	$ 47,315,990	$ 48,364,213	$ 49,700,344	$ 51,187,026	$ 52,850,811	$ 54,677,401
APPROPRIATIONS/EXPENSES							
Total Operating Costs	$ 29,903,000	$ 28,873,847	$ 29,617,028	$ 31,025,278	$ 32,093,580	$ 33,192,744	$ 34,357,105
RER (2%)	$ 975,000	$ 975,000	$ 969,000	$ 996,000	$ 1,026,000	$ 1,056,000	$ 1,095,000
Capital Outlay	134,000	0	0	0	0	284,085	0
Debt Service	126,000	34,139	139,238	187,480	174,950	197,476	162,140
Existing Debt Service	126,000	34,139	139,238	187,480	174,950	197,476	162,140
Future Issuances with Voter Approval	0	0	0	0	0	0	0
Future Issuances Needing Voter Approval	0	0	0	0	0	0	0
Total Costs	$ 31,138,000	$ 29,883,026	$ 30,725,266	$ 32,208,758	$ 33,293,540	$ 34,732,265	$ 35,814,245
Total Net Income	$ 16,161,000	$ 17,432,964	$ 17,638,946	$ 17,491,586	$ 17,893,488	$ 18,118,527	$ 18,863,156
Net Income as a % of Revenue	34.2%	36.8%	36.5%	35.2%	35.0%	34.3%	34.9%
Transfers Out	(18,955,282)	(16,483,137)	(16,483,137)	(16,483,137)	(16,483,137)	(16,483,137)	(16,483,137)
Transfer as a % of Revenue	40.1%	39.1%	38.2%	37.2%	36.1%	35.0%	33.8%
ENDING FUND BALANCE	$ 7,499,029	$ 8,438,856	$ 5,584,865	$ 4,583,114	$ 3,983,465	$ 3,808,854	$ 4,178,873
Ending Fund Balance as a % of Total Costs	24.1%	21.5%	18.2%	14.2%	12.0%	10.4%	11.7%
CHANGES IN COSTS FROM THE PREVIOUS YEAR							
Operating Costs Change		$ (1,029,113)	$ 743,141	$ 1,408,249	$ 1,068,312	$ 1,099,153	$ 1,164,362
RER and Capital Outlay		(134,000)	(6,000)	27,000	29,000	317,085	(247,085)
Existing Debt Service		(91,861)	105,099	48,242	(12,530)	22,526	(36,336)
Future Issuances with Voter Approval		0	0	0	0	0	0
Future Issuances Needing Voter Approval		0	0	0	0	0	0
Total Debt Service		$ (91,861)	$ 105,099	$ 48,242	$ (12,530)	$ 22,526	$ (36,336)
Total Costs Change		$ (1,254,974)	$ 842,240	$ 1,483,491	$ 1,084,782	$ 1,438,744	$ 881,961
Per Cent Change		-4.0%	2.8%	4.8%	3.4%	4.3%	2.5%
Average Monthly Homeowner Charge		$ 0.00	$ 0.64	$ 0.68	$ 0.68	$ 0.70	$ 0.72

29