

#### **COUNCIL MINUTES**

September 12, 2024

The City Council of the City of Mesa met in a Study Session in the lower-level meeting room of the Council Chambers, 57 East 1st Street, on September 12, 2024, at 7:30 a.m.

COUNCIL PRESENT COUNCIL ABSENT OFFICERS PRESENT

John Giles
Francisco Heredia
Jennifer Duff
Mark Freeman
Alicia Goforth
Scott Somers
Julie Spilsbury

None Christopher Brady Holly Moseley Jim Smith

Mayor Giles conducted a roll call.

1-a. Hear a presentation and discuss an update on the 2025 Employee Benefits and Wellness Programs.

Human Resources Director Teri Overbey introduced Employee Benefits Administrator Janice Ashley and displayed a PowerPoint presentation. (Attachment 1)

Ms. Ashley provided an overview of the 2025 employee benefit vendors and administrators, which have all been renewed or continued, with the exception of Premise Health, who is the new administrator for the Health and Wellness Center. (See Page 2 of Attachment 1)

Ms. Ashley stated that the 2025 benefit program levels will remain comprehensive and competitive across all three medical and dental prescription drug programs, as well as the vision care programs. She highlighted that there will be no changes to the medical programs, other than for retirees. She shared updates to the dental plan enhancements and the Flexible Spending Accounts (FSA). (See Page 3 of Attachment 1)

Ms. Ashley reviewed the increased premium rate changes to the medical plan for active and retired employees. She indicated that for active employees, the basic medical plan premiums will no longer be 100% funded and employees will have a modest premium of \$9 per month for single coverage and \$20 per month for family coverage. She discussed the financial considerations and specialty drugs taken into account to determine the premium increase changes for 2025. (See Page 4 of Attachment 1)

In response to multiple questions from Councilmember Freeman, Ms. Ashley provided details related to the impact of the high prices for specialty drugs that are used by a small population. She commented that with the new premium increases, retirees will need to re-evaluate the best plan for them.

Ms. Ashley highlighted the medical plan premium rates for active members beginning in January of 2025. She provided an overview of the City's most rewarding employee benefit program, Mesa's Wellness 360 program. She reviewed the benefits and services available at the Employee Health and Wellness Center free of charge to eligible employees and their families who are participants in one of the medical plans. She announced the re-location of the Employee Health and Wellness Center in 2025, which will allow for future expansion. She presented a rendering of the interior remodeled Health and Wellness Center. (See Pages 5 through 9 of Attachment 1)

Ms. Ashley explained the program benefits, rewards, and incentives for the 2025 Wellness Program. She emphasized that eligible employees and their spouses can earn a \$200 wellness credit to help offset healthcare premium payroll deductions. (See Page 10 of Attachment 1)

Ms. Ashley announced the dates of open enrollment and the upcoming Wellness and Benefits Fair for employees. She mentioned that passive enrollment is in effect, where if no changes are needed for medical benefits, the members do not need to do anything; however, FSA participation requires re-enrollment each year due to IRS regulations. She shared some of the activities that will take place at the Benefits Fair. (See Pages 11 and 12 of Attachment 1)

City Manager Christopher Brady thanked the benefits team for their efforts. He remarked that the City is committed to helping employees be the best version of themselves by providing opportunities, incentives, and credits to health insurance premiums. He stated the Health and Wellness Center is the most popular program and requires expansion.

In response to a concern posed by Councilmember Freeman, Ms. Ashley commented that the benefits team continues to focus on opportunities to reduce costs for specialty drugs.

In response to a question from Councilmember Duff, Ms. Ashley provided details about the retiree program and how many families utilize the Wellness Center. She noted that the health plan does not provide international coverage but discussed options and solutions for seeking international medical care with the possibility of reimbursement for healthcare, depending upon the circumstances.

In response to a question posed by Vice Mayor Heredia, Ms. Ashley stated that the Cigna medical plan will be up for renewal within the next two to three years.

In response to a question from Councilmember Goforth, Mr. Brady explained how and why the Wellness Center was initially established. He reported the Wellness Center has been successful in encouraging employees on preventative healthcare which helps mitigate increased costs. He commented that with the Wellness Center and the wellness programs, the City is helping employees feel valued, change their health habits, avoid long-term expensive hospitalizations, and critical care.

Mayor Giles thanked staff for the presentation.

#### 1-b. Hear a presentation, discuss, and provide direction on the Utility Fund forecast and recommended rate and fee adjustments.

Office of Management and Budget Director Brian Ritschel introduced Office of Management and Budget Deputy Director Christopher Olvey, Budget Coordinator Jonathan Perkins and displayed a PowerPoint presentation. (Attachment 2)

Mr. Ritschel advised that the City is required to provide a Notice of Intent to the community for rate adjustments that will be considered by Council at the September 23, 2024 meeting. He added the rate adjustments will be introduced at the November 18, 2024, Council meeting, and presented for adoption at the December 2, 2024 Council meeting, with a proposed effective date on February 1, 2025. He reviewed the utility operations, the purpose, and the use of the reserve balance. He provided an overview of the five financial principles used in the preparation of the forecast and emphasized the City's efforts to maintain affordable rates for residents. (See Pages 2 through 4 of Attachment 2)

Mr. Olvey discussed the utility fund forecast for the adopted budget for Fiscal Year (FY) 24/25 as of May 2024, illustrating that the total net sources and uses appear negative throughout the forecast but will reach a positive \$18 million in FY 29/30. He advised that the 8.6% ending reserve balance is within the City's financial policy at the end of the forecast period. He discussed the rising costs of projects and their impact on the utility fund for larger projects scheduled for 2027, when full project costs are expected to start impacting the forecast. (See Pages 6 and 7 of Attachment 2)

In response to a question from Mayor Giles, Mr. Ritschel replied that the financial policy that was adopted by the Council is to maintain an 8% to 10% reserve fund balance; however, the City prefers to maintain a higher reserve fund, since that may result in a higher credit rating and lower interest costs.

Mr. Brady clarified that, historically, the City has managed to achieve a reserve fund balance over 20% almost every year for the last decade. He explained the current challenges are increased construction costs for projects that need to be completed for expansion.

In response to a question from Councilmember Goforth, Mr. Brady confirmed that as projects are completed, the net sources and uses balance is reduced. He stressed that the City assumes modest, conservative growth.

In response to a question from Councilmember Duff, Mr. Olvey answered that large capital projects fall into a pledge obligation; however, operations and maintenance of lifecycle replacement and larger pieces of equipment that need to be replaced will be cash funded.

Mayor Giles thanked staff for the presentation.

Water Resources Director Christopher Hassert introduced Water Resources Deputy Director Seth Weld, Management Assistant II Erik Hansen, and provided an update on the proposed rate adjustments and recommendations for Wastewater Resources.

Mr. Hansen reviewed the operational costs of the wastewater utility, including personnel costs, chemical costs, and electric costs. He reported that last year's forecast was accurate without any significant changes. (See Page 10 of Attachment 2)

Mr. Hansen discussed the major projects planned over the next five years and the increasing project costs on the wastewater utility. He indicated that a few projects will be undertaken in conjunction with Transportation during the construction of roadways, providing the City with the opportunity to replace water and sewer lines simultaneously. He referenced the regional commitments that have increased from \$15 million to \$33 million for the same projects. He mentioned staff's intention is for rates to remain as low as possible to protect existing customers, and staff will return to present to Council a new fee to cover the cost of growth, if the Council approves. (See Pages 11 through 14 of Attachment 2)

Mr. Hassert added that staff is not only doing more projects, but the scope of projects has been reduced and projects are being delayed.

In response to an inquiry from Councilmember Somers, Mr. Weld advised that costs have increased 58% in some areas.

Discussion ensued relative to construction inflation, limited resources, supply chain challenges, cost effective partnerships with wastewater plant facilities, feasibility study for advanced purification, and growth.

Mr. Hansen provided recommendations for the proposed rate adjustments for wastewater customers. He stated residential customers will have an increase of 7.5% or \$1.96 per month, and commercial customers will receive an 8.5% increase or \$4.45 per month. (See Page 15 of Attachment 2)

Mr. Hansen reviewed the increases to operating costs on the water utility. He explained that the forecasted increase of \$2.8 million is mostly due to the increase in raw water costs and chemicals. (See Page 17 of Attachment 2)

Mr. Hassert discussed the challenges and strategies used in scheduling projects and drilling wells with the increased cost of inflation, while being sensitive to rate payers.

Mr. Brady commented on the unique challenges that exist in water that do not affect wastewater, noting that lifecycle projects and programs had to downsize to defer costs. He mentioned the cost of wells has more than doubled.

Mr. Hassert provided updates on the Central Mesa Reuse Pipeline (CMRP) project and the Signal Butte expansion. He described the expansion process for the Signal Butte Plant project to meet demand, noting the plant is running at full capacity for six months per year when it should be four weeks per year. (See Pages 18 and 19 of Attachment 2)

Mr. Hassert discussed the AMI project, which did not experience the same significant cost increases as the previous two projects. He mentioned the City is reducing its operating budget and has reduced the number of meter readers from 26 to 20 by transferring the employees to other positions within the City. He emphasized that the most encouraging aspect is helping customers find leaks in real time that would normally take two months. He shared a future goal of

having a portal for customers to monitor their water usage. He anticipates the project to be completed in approximately two years. (See Page 20 of Attachment 2)

In response to a question from Vice Mayor Heredia, Mr. Brady replied that the City is searching for an acceptable vendor to provide the portal software and is in the process of completing an RFP to have in place by 2025. He stated, in the meantime, staff is working on identifying leaks and contacting owners.

In response to a question from Councilmember Goforth, Mr. Hassert shared an example of the benefits of AMI meters.

Councilmember Freeman expressed his opinion to not delay well sites, and he supports the infrastructure that is required today for future growth. He challenged staff to seek ways to continue drilling for wells.

Mr. Brady explained that staff considers the cost of well sites and whether to increase rates to cover the cost. He emphasized the City will continue to evaluate well sites and the timing of other projects. He commented that there are generational projects that residents will begin to pay for now that will be a huge benefit for Mesa's residents, and other large projects that need to happen now.

Discussion ensued relative to the priority of projects, well sites and the cost of drilling, maintenance of well sites, transmission main inspection program, and the longevity of wells.

Mr. Hansen discussed the three big projects for water utility and the increasing costs due to inflation. (See Page 21 of Attachment 2)

Mr. Hansen reviewed the major water projects scheduled over the next five years and compared the prior and current forecast costs. He said that the current forecast includes costs for both regional commitments and lifecycle replacement projects. He noted that following the completion of the projects, staff would like to introduce a new fee, if approved by Council, to cover the cost of new growth and protect existing customers from financing the cost. (See Pages 22 and 23 of Attachment 2)

Mr. Hansen presented a chart illustrating the increasing costs regarding the growing debt service. (See Page 24 of Attachment 2)

In response to a question from Councilmember Somers, Mr. Brady explained that the City assumes a 5% debt service rate to determine future forecasting; however, if rates decline, refinancing is an option. He emphasized that adjustments are made annually based on rates.

Mr. Hansen indicated that to maintain financial stability within the water program, the department is proposing rate adjustments. He advised that the proposed rate adjustments for residential will be 5.5% or \$2.28 per month; commercial customers will have an increase of 6.3% or \$4.65 per month; commercial landscape customers will receive an 8.53% increase or \$13.87 per month; and large commercial customers will receive a 17.25% increase or \$3,597.09 per month for typical customers. (See Page 25 of Attachment 2)

Mr. Brady clarified that there is a significant percentage increase for large commercial customers who utilize 50% of water usage and their rates are more aggressive than other category types.

In response to multiple questions posed by Mayor Giles, Mr. Hassert replied that there are only a handful of large commercial water users. He explained that the new ordinance for large commercial water customers states that if a customer exceeds their threshold in a year, then any water needed over that amount must be acquired by them. He added that the large commercial water user is not a new category and has been in existence for 10 years. He emphasized that the City's goal is water conservation.

In response to multiple questions from Councilmember Freeman and Vice Mayor Heredia, Mr. Brady agreed to have staff re-evaluate the increase in usage charges versus service charges for the type of customer and determine if there is a cost differential; however, he believes that will be more expensive for customers.

In response to multiple questions posed by Councilmember Somers, Mr. Weld stated that the base charge is determined by the size of the meter and the larger meter is paying a higher base; commercial customers are paying a higher base. He commented that very few commercial customers have a bigger meter.

In response to multiple questions from Councilmembers Somers, Mr. Brady explained the purpose of the service charge and usage charge.

Mr. Hansen explained the terms for the four tiers regarding water conversation. (See Page 26 of Attachment 2)

Mr. Hassert explained that if a customer uses 8,000 kilograms (kgals) per month, the first 6,000 kgals are at Tier 1 rate and the overage amount of 2,000 would be at the higher rate in Tier 2, so everyone is paying appropriately in the tiers.

Mr. Brady described some of the challenges experienced by large water users and the City accessing power through the Salt River Project (SRP).

Mr. Hansen discussed a proposed 10% increase for interdepartmental usage. He commented that the Fire Protection Demand charge provides fire suppression, and the rate change for operations and maintenance of the infrastructure has not been updated in 10 years. He stressed that the increase will bring revenues in line with costs associated with operation and maintenance of the infrastructure. (See Page 27 of Attachment 2)

Mr. Hassert discussed strategies for financing future growth with a new fee for the project developers. He noted that by December 2024, there will no longer be water and sewer impact fees due to legislative changes. (See Page 28 of Attachment 2)

Mr. Brady clarified that staff will return to Council with an update on capturing the cost of growth while paying for growth.

Mayor Giles thanked staff for the presentation.

Solid Waste Director Sheri Collins introduced Senior Fiscal Analyst Justin Stadt and provided an update on the proposed rate adjustments and recommendations for Solid Waste.

Mr. Stadt reviewed the increasing cost pressures during the rate cycle, including landfill charges. He stated staff was able to extend some existing contracts to mitigate some cost pressures. He commented that due to long lead times for new fleet trucks, the proposed rate increase will be utilized to pay maintenance costs on older trucks. (See Page 50 of Attachment 2)

Mr. Stadt presented a chart showing how the increased costs of landfill charges and fleet maintenance affect the forecast. (See Page 51 of Attachment 2)

Mr. Stadt compared fleet maintenance costs to the average age of trucks. He indicated that older trucks are more expensive to maintain. (See Page 52 of Attachment 2)

Ms. Collins added that the lead time for a truck is approximately three years.

Ms. Collins advised that the rate recommendations for solid waste residential customers for the blue and black barrel will have an increase of \$1.73 per month or 5.5% recommended increase. She emphasized although the prior forecast was for a 3% increase, due to cost pressures the adjustment was increased to 5.5%. (See Page 53 of Attachment 2)

Ms. Collins explained Mesa's Green Neighborhood Cleanup program provides dumpsters or rolloff boxes and are covered under the green and clean fee. She mentioned that the program is also experiencing the same cost pressures as other programs. She stated the recommendation is to increase the fee by 0.4 cents per month. (See Page 54 of Attachment 2)

Ms. Collins outlined the recommended proposed increase for the average monthly bill for residential customers for solid waste will be \$1.77. (See Page 55 of Attachment 2)

Ms. Collins provided an overview of the commercial services recommendations and stated that the City competes in the open market with other commercial companies. She reported the overall rate increase recommendation for commercial front load trash service is 10%. She highlighted several options to obtain the 10% rate. (See Page 56 of Attachment 2)

Ms. Collins reviewed the recommended rate increase of 5% for commercial front load cardboard, which will cover the cost of service, will be \$4.87 per month. She mentioned many of the programs were implemented for free or low fees, and over the years the fee has been increasing in order to cover the cost for services. (See Page 57 of Attachment 2)

Ms. Collins discussed the goal of the Commingle Downtown Front Load Recycling program is for the program to be cost effective and efficient. She commented the focus is on the downtown area, multi-family, and commercial customers. She shared that the recommended new rate of \$102.25 per month will help implement the program. (See Page 58 of Attachment 2)

Ms. Collins presented another new rate the City intends to implement for the commercial blue barrel. She mentioned the program was developed many years ago for free and the new fee is being implemented to cover the cost of services. She explained that a new rate has not been determined yet, and the forecast will be updated as soon as a rate is selected. (See Page 59 of Attachment 2)

Ms. Collins provided an overview of the commercial roll off recommendations for large dumpsters used by residents for big remodel projects, which are available for commercial customers as well. She indicated a proposed rate increase of 6.5% is recommended to cover cost pressures. She discussed the rate increases: trash tonnage of \$5.55, green waste tonnage of \$5.60, and a haul fee increase of \$2. She summarized that the total one-time costs for a trash customer would be \$18.65, and a one-time green waste customer will receive an increase of \$18.80. (See Pages 60 and 61 of Attachment 2)

In response to multiple questions from Councilmember Goforth, Ms. Collins explained the difference between the Commercial and Residential Blue Barrel program. She reported that the exact number of commercial blue barrels is unknown and once a rate is determined, tracking will be implemented.

In response to multiple questions from Vice Mayor Heredia, Ms. Collins replied that the City's rate structure is competitive with the private sector and other municipalities.

Responding to a question from Councilmember Freeman, Mr. Stadt answered that the City anticipates a decrease in fleet maintenance costs beginning in FY 25/26, as new trucks will be delivered, which would reduce maintenance costs for the older trucks.

In response to a question posed by Councilmember Freeman, Ms. Collins confirmed that the City continues to lease trucks to keep up with deliveries.

Mayor Giles thanked staff for the presentation.

#### 2. Acknowledge receipt of minutes of various boards and committees.

- 2-a. Economic Development Advisory Board meeting held on August 6, 2024.
- 2-b. Education and Workforce Development Roundtable meeting held on June 18, 2024.
- 2-c. Approval of minutes from executive sessions held on April 11, 2024 and May 30, 2024.

It was moved by Councilmember Somers, seconded by Councilmember Freeman, that receipt of the above-listed minutes be acknowledged.

Upon tabulation of votes, it showed:

AYES – Giles–Heredia–Duff–Freeman–Goforth–Somers–Spilsbury NAYS – None

Carried unanimously.

#### Current events summary including meetings and conferences attended.

Mayor Giles and Councilmembers highlighted the events, meetings and conferences recently attended.

#### Scheduling of meetings.

City Manager Christopher Brady stated that the schedule of meetings is as follows:

Thursday, September 19, 2024, 7:30 a.m. - Study Session

#### Adjournment.

Without objection, the Study Session adjourned at 9:51 a.m.

SEAL

ATTEST:

ICHN GILES, MAYOR

L boroby cortify that the foregoing minutes are a tr

I hereby certify that the foregoing minutes are a true and correct copy of the minutes of the Study Session of the City Council of Mesa, Arizona, held on the 12<sup>th</sup> day of September 2024. I further certify that the meeting was duly called and held and that a quorum was present.

HOLLY MOSELEY, CITY CHERK

Ir (Attachments − 2)

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Attachment 1
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### 2025 EMPLOYEE BENEFIT & WELLNESS PROGRAMS

### CITY COUNCIL PRESENTATION

**September 12, 2024** 

**Teri Overbey,** Human Resources Director

**Jan Ashley**, Employee Benefits Administrator

## Benefit Programs Overview

### **Programs/Vendor Partners**

Medical/Behavioral Health/Prescription Drug = Cigna, MedImpact, VibrantRx, PaydHealth

**Dental = Delta Dental of Arizona** 

Vision Care = Vision Service Plan (VSP)

Employee Assistance Program = ComPsych

**Health and Dependent Care FSA = Navia Benefits** 

Life and Accidental Death & Dismemberment Insurance = MetLife

**Business Travel Accident/Commuter Life Insurance – New York Life** 

**Short Term Disability Insurance = UNUM** 

Health and Wellness Center = Premise Health

Mesa Wellness 360 = WebMD technology platform

# ighlights - Health Plan Benefit Changes for 2025

## **Prescription Drug Benefit Enhancements**

Retiree Medicare Part D Prescription Drug benefits - compliance requirement

Maximum out-of-pocket expenses (MOOP) reduced to \$2,000 per individual – all three retiree medical plans

### Dental Plan Benefit Enhancements

- Coverage updates:
- Three cleanings per person per year
- Periodontal treatment moved to Basic coverage
- **Curadont and Antimicrobial treatment**
- Analgesia/sedation improvements
- Special Healthcare Needs benefits (up to 4 cleanings per year + special needs dental accommodations)

## Flexible Spending Accounts (FSA) Plan

Health FSA annual election max increased to \$3,200 and rollover max to \$640

# dical Plan Premium Rate Changes for 2025

### Medical Plan Premiums

<b>*</b>	Act
Basic and Choice medical plans - \$	Active employees
Choice m	ees:
edical pl	
ans .	
- \$9/\$20 per n	
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- Copay medical plans \$13/\$41 per month single/family rate increase

#### Retirees

- Retiree Basic Plan \$0 (Medicare eligible) to \$10/\$20 per month single/family rate increase
- Retiree Choice Plan \$19/\$37 per month rate increases
- Retiree Copay Plan \$36/\$64 per month rate increases

### Financial Considerations

☐ Unfavorable cost/utilization trends for Specialty Drugs ineligible for cost avoidance programs ☐ EBT fund balance projections support City, active employees (6%) and retiree (8%) rate increases Significant impact of GLP-1 utilization (diabetes and weight related condition management) across all

medical plans and populations

# ive Medical Plan Premium Rates for 2025

### **ACTIVE MEDICAL PLAN RATES - MONTHLY**

Family	Single	BASIC 50% PLAN	
\$1,440	\$647	City Contribution	
\$20	\$9	EE Contribution	2025
+\$20	+\$9	EE Difference vs 2024	

Family	Single	CHOICE 80% PLAN	
\$1,440	\$647	City Contribution	
\$360	\$162	EE Contribution	2025
+\$20	+\$9	EE Difference vs 2024	

Family	Single	COPAY PLAN	
\$1,440	\$647	City Contribution	
\$733	\$243	EE Contribution	2025
+\$41	+\$13	EE Difference vs 2024	

### Mesa Wellness 360



## **Employee Health and Wellness Center**

New! Premise Health Wellness Center Vendor - "go live" October 1, 2024



- Current medical providers, medical assistants and other staff hired and transitioned (including "float" fill-in and new hire staffing needs)
- Comprehensive staff training and continued licensing ongoing access to Premise corporate program support
- Secure and robust EMR system with extensive member portal capabilities
- Local account management

### Mesa Wellness 360 cont.



## **Employee Health and Wellness Center cont.**

Preventive and primary care medical services:

- 15,000+ medical plan members eligible employees, retirees and covered family members aged 2+
- Current patient population on record > 8,000
- Comprehensive medical record technology system (EMR)

Available (and longer) appointment times including limited same day

- "Whole person" approach to care
- Skilled and well-liked medical providers and staff
- Referral coordinator and "concierge" support services for the member journey identify, schedule, coordinate and follow-up
- Lab draw services
- Vaccinations
- All services free of charge no copays etc.

### Mesa Wellness 360 cont.

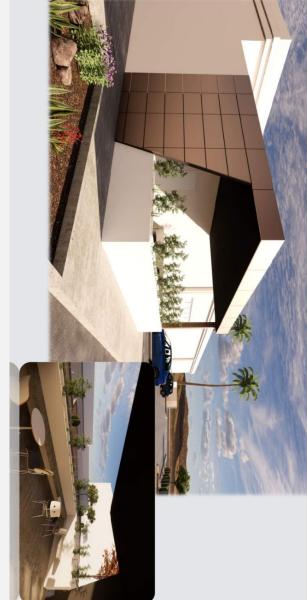


## **Employee Health and Wellness Center cont.**

New! location change in early 2025:

- Move from current Gilbert Rd/Southern location to remodeled City owned building Hibbert and 1<sup>st</sup> Avenue (south of Main) in downtown Mesa
- Square footage expansion over several years to provide opportunities for patient services/capacity expansion





### Mesa Wellness 360

#### Section 1988 And 1988

# **Employee Health and Wellness Center cont.**

New! location change in early 2025: Reception Check-in rendering - modern, soothing palette



### Mesa Wellness 360 cont.



### 2025 Wellness Program

- Open to all employees program year: December 1, 2024, through November 30, 2025
- Focus: preventive screenings, well-being education programs and Citywide events including coaching, webinars, classes, contests, challenges, exercise/steps and biometrics screenings
- Incentive reward opportunities for employees/spouses/CP's enrolled in City medical plans ("points" towards gift card earnings, Wellness paycheck credits and raffle prize entries)
- Retirees eligible for Wellness webinars virtually and in-person classes plus view past recordings: can register at email MesaWellness@mesaaz.gov

#### Rewards

- 250 points = \$50 debit/gift card (up to  $6 \times $50 = $300$ ) for both employee and spouse/CP
- 1,500 points = \$200 Wellness Credit (paycheck installments following calendar year) both employee and spouse/CP can earn - helps offset healthcare premium payroll deductions/increases
- Raffle prizes/other recognition for high achievers above 1,500 points and non-medical plan employees

### pen Enrollment and Health/Wellness Benefits Fair Open Enrollment 2024 for CY 2025

### October 7 – October 21

- Inside Mesa and Benefits Website links to eBenMesa enrollment system
- Website: OE Guides, 2025 Plan Document, SBC's, Required Documents and other communications
- Passive enrollment (except FSA = positive enrollment)

### Wellness and Benefits Fair

# October 8 – from 8 am to 1 pm - Mesa Convention Center

- Employees/retirees welcome: Wellness & Benefits "Expedition" theme
- Assisted enrollment computer lab
- Benefit plan vendors, City department information booths and Employee Network vendors
- Free Flu Shots including high dose for eligible age groups (first come, first served)
- Free Body Composition Testing & Free Chair Massages
- Mammography/P.O.P mobile units (with appointments claims to medical plan)
- Food and beverage trucks (from 7:30 am)

# Wellness and Benefits Fair – You're Invited!





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#### FY 2024/25 City of Mesa Utility Fund Forecast & Rates Recommendation

City Council Study Session September 12, 2024

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#### Presented by:

Brian A. Ritschel – Management & Budget Director Christopher Hassert – Water Resources Director Scott Bouchie – Energy Resources Director Sheri Collins — Solid Waste Director

### Utility Operations

- Each utility is operated as a separate business center but treated as one
- Reserve balance provides a safety net for unforeseen conditions
- Reserve balance can be used to smooth rate adjustments year to year

### Financial Principles



BALANCE NET SOURCES AND USES

20% OR HIGHER RESERVE FUND BALANCE



THAT ARE
PREDICTABLE AND
SMOOTHED
THROUGHOUT THE
FORECAST RATE ADJUSTMENTS



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EQUITY BETWEEN
RESIDENTIAL AND
NON-RESIDENTIAL
RATES

AFFORDABLE UTILITY SERVICES

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### Utility Fund Forecast

### Utility Fund Forecast: **FY 24/25 Adopted Budget**

As of 5/13/2024	FY 22/23 Actuals	FY 23/24 Projected	FY 24/25 Budget	FY 25/26 Forecast	FY 26/27 Forecast	FY 27/28 Forecast	FY 28/29 Forecast
WATER	\$664,297	(\$2,031,906)	(\$1,110,998)	(\$4,235,954)	(\$5,341,202)	(\$4,604,501)	(\$4,038,374)
WASTEWATER	(\$4,836,241)	(\$14,547,656)	(\$10,795,466)	(\$6,526,562)	(\$2,908,668)	\$2,284,669	\$1,232,638
SOLID WASTE	(\$628,592)	(\$5,607,363)	(\$8,455,942)	(\$4,383,083)	(\$3,079,692)	(\$5,057,071)	(\$2,239,761)
ELECTRIC	\$1,271,958	(\$727,886)	(\$1,146,977)	(\$367,901)	(\$121,376)	(\$279,617)	(\$981,062)
NATURAL GAS	\$3,351,380	(\$6,488,067)	(\$5,548,916)	(\$3,999,018)	(\$3,131,134)	(\$2,906,907)	\$533,632
DISTRICT COOLING	\$19,154	(\$251,692)	(\$154,613)	(\$77,190)	(\$49,999)	(\$57,903)	(\$51,153)
TOTAL NET SOURCES AND USES	(\$158,043)	(\$29,654,570)	(\$27,212,912)	(\$19,589,708)	(\$14,632,071)	(\$10,621,329)	(\$5,544,081)
Beginning Reserve Balance	\$144,571,686	\$144,413,643	\$114,759,072	\$87,546,160	\$67,956,452	\$53,324,381	\$42,703,052
Ending Reserve Balance	\$144,413,643	\$114,759,072	\$87,546,160	\$67,956,452	\$53,324,381	\$42,703,052	\$37,158,971
Ending Reserve Balance Percent*  *As a % of Next Fiscal Year's Expenditures	29.2%	21.7%	16.0%	11.5%	9.1%	7.1%	6.0%

### FY 24/25 Recommended Rate Adjustments **Utility Fund Forecast:**

8.6%	6.2%	6.5%	9.2%	12.3%	17.9%	23.2%	Ending Reserve Balance Percent*  *As a % of Next Fiscal Year's Expenditures
\$61,358,007	\$42,882,672	\$43,051,449	\$58,089,442	\$77,528,561	\$100,428,526	\$122,370,012	Ending Reserve Balance
\$42,882,672	\$43,051,449	\$58,089,442	\$77,528,561	\$100,428,526	\$122,370,012	\$144,413,643	Beginning Reserve Balance
\$18,475,335	(\$168,777)	(\$15,037,993)	(\$19,439,119)	(\$22,899,965)	(\$21,941,486)	(\$22,043,631)	TOTAL NET SOURCES AND USES
(\$52,668)	(\$51,153)	(\$57,903)	(\$49,999)	(\$77,190)	(\$154,613)	(\$364,841)	DISTRICT COOLING
\$865,154	\$1,496,589	(\$1,962,375)	(\$2,323,860)	(\$2,334,058)	(\$1,935,219)	(\$4,888,484)	NATURAL GAS
(\$1,993,115)	(\$1,225,376)	(\$817,186)	(\$729,993)	(\$1,012,864)	(\$907,913)	\$289,913	ELECTRIC
\$9,474,694	\$6,300,262	\$1,505,566	\$1,673,155	(\$1,273,786)	(\$5,389,701)	(\$5,223,675)	SOLID WASTE
\$12,189,109	\$3,249,395	(\$1,423,833)	(\$5,358,502)	(\$8,456,620)	(\$11,256,668)	(\$11,719,217)	WASTEWATER
(\$2,007,840)	(\$9,938,493)	(\$12,282,263)	(\$12,649,920)	(\$9,745,447)	(\$2,297,373)	(\$137,327)	WATER
FY 29/30 Forecast	FY 28/29 Forecast	FY 27/28 Forecast	FY 26/27 Forecast	FY 25/26 Forecast	FY 24/25 Projected	FY 23/24 Estimate	As of 8/22/2024

Balanced Net S&U

20% Fund Balance

Smoothed Adjustments

Equity Res. & Non-Res.

Affordable Services

# Water Resources Department

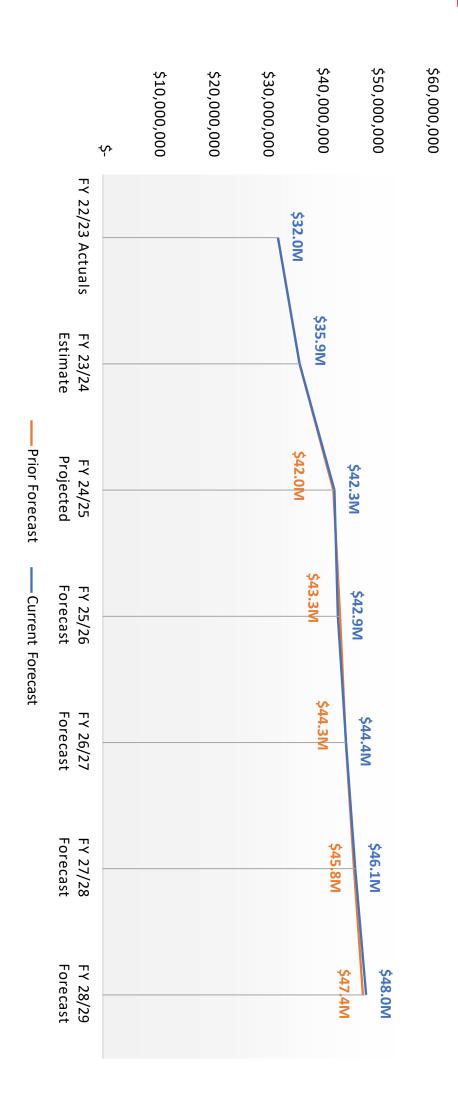
Presented by:

Christopher Hassert – Water Resources Director Seth Weld – Water Resources Deputy Director Erik Hansen – Management Assistant II

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#### Wastewater

# Increasing Operating Costs on the Wastewater Utility



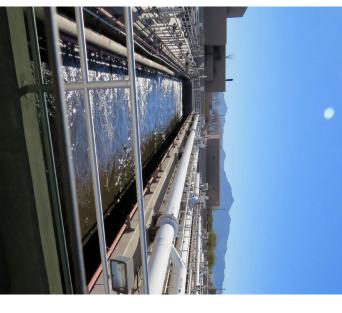
# ncreasing Project Costs on the Wastewater Utility

#### Over the next five (5) years:

<ul> <li>Growth</li> <li>\$45M New Large Diameter Sewer Lines</li> <li>\$8M Pumps at TS1 &amp; TS2</li> <li>\$7M Lift Station &amp; Force Main</li> <li>\$2M GWRP Phase IV Expansion &amp; Misc</li> </ul>	Regional Commitments  • \$78M 91st Ave WWTP  • \$5M Joint w/ Tempe Sewer Lines
Joint with Transportation  Val Vista: Southern to University  Broadway Road Phase I: Lesueur to Spur	Lifecycle Replacement  \$82M Sewer Collection System  \$28M NWWRP  \$26M GWRP (Mesa Share)  \$16M SEWRP

# Increasing Costs on the Wastewater Utility

**Regional Commitments** 



91st Ave WWTP



Northwest WWTP



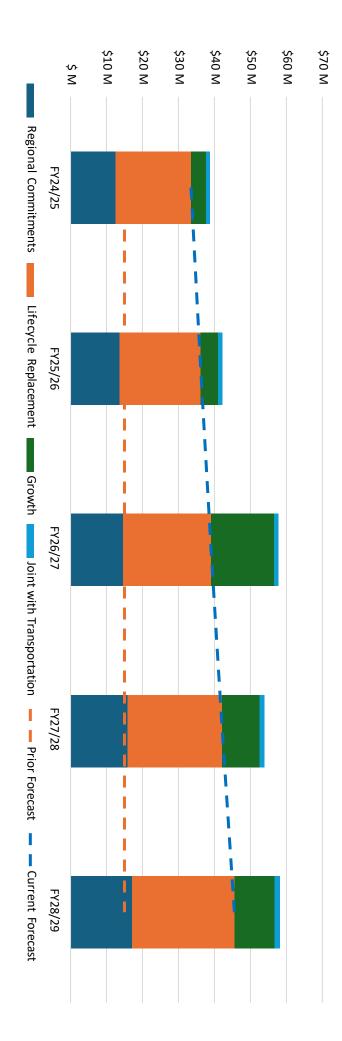
**New Sewer Mains** 

Growth

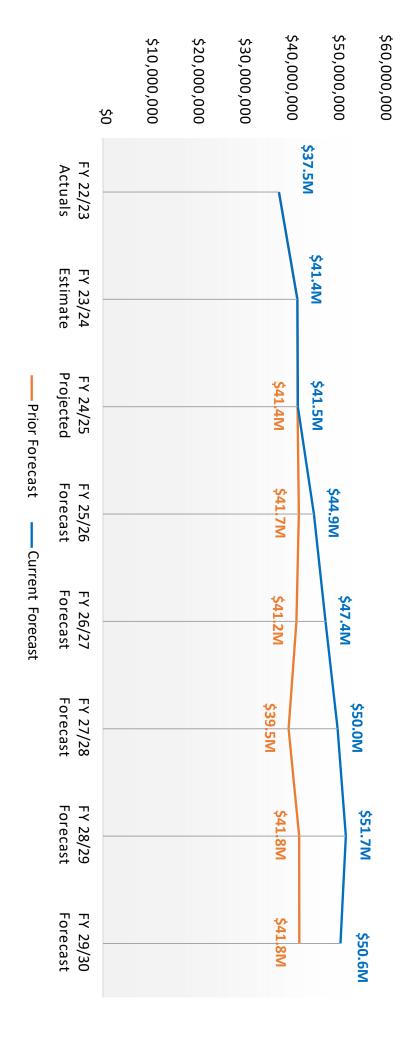


# ncreasing Project Costs on the Wastewater Utility

- Prior forecast used a base amount of \$15M per year for the Department, determined pre-inflation
- Current forecast uses a base amount of \$33M for FY 24/25 for the Department and includes inflation



### Increasing Costs on the Wastewater Utility – Debt Service



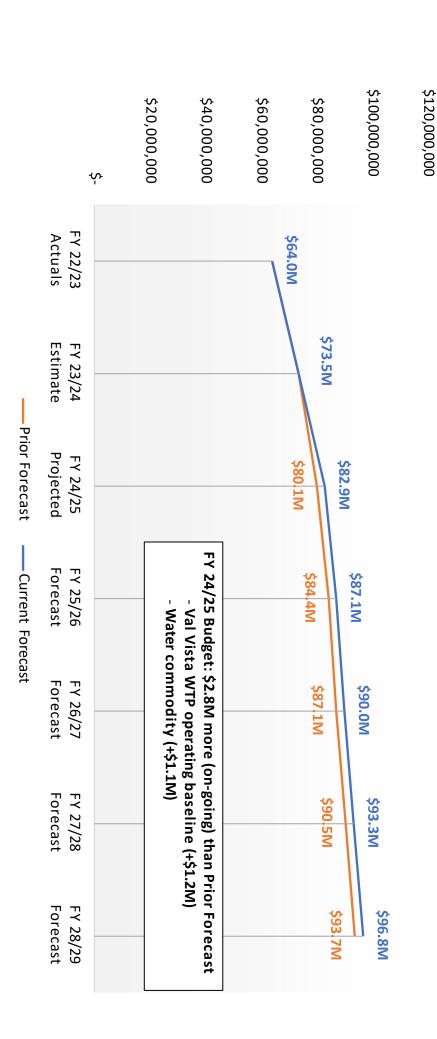
### Proposed Rate Adjustments – Typica Customer

Usage Charge   \$56.83/mo ( <u>\$4.45/mo</u> )	5.00%	Usage Charge \$55.00/mo (\$2.62/mo)	\$52.38/mo	Commercial
Service Charge	5.00%	Service Charge		
\$28.07/mo ( <u>\$1.96/mo</u>		\$27.35/mo (\$1.24/mo)		
Usage Charge	4.75%	Usage Charge	\$26.11/mo	Residential
Service Charge	4.75%	Service Charge		
2025 - Current Forecast	ecast	2025 - Prior For	2024	
_ '\	Service Charge Usage Charge \$28.07/mo (\$1.9) Service Charge Usage Charge Usage Charge \$56.83/mo (\$4.4)	5% Service 5% Usage \$28.07, 0% Service 0% Usage \$56.83,	rior Forecast  4.75%  4.75%  Usage 24/mo)  5.00%  Service 5.00%  Usage Usage \$56.83	2025 - Prior Forecast         Service Charge       4.75%       Service         Usage Charge       4.75%       Usage         \$27.35/mo (\$1.24/mo)       5.00%       \$28.07         Service Charge       5.00%       Service         Usage Charge       5.00%       Usage         \$55.00/mo (\$2.62/mo)       \$56.83

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#### Water

# Increasing Operating Costs on the Water Utility



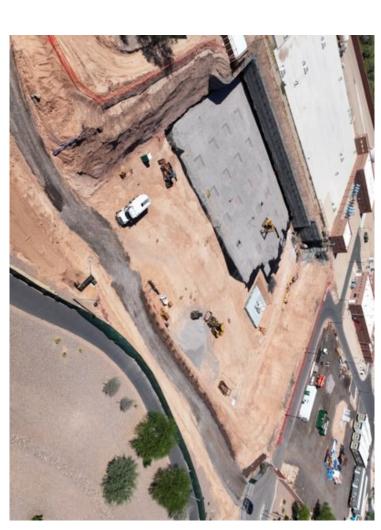
## Increasing Costs on the Water Utility – Central Mesa Reuse Pipeline (CMRP)



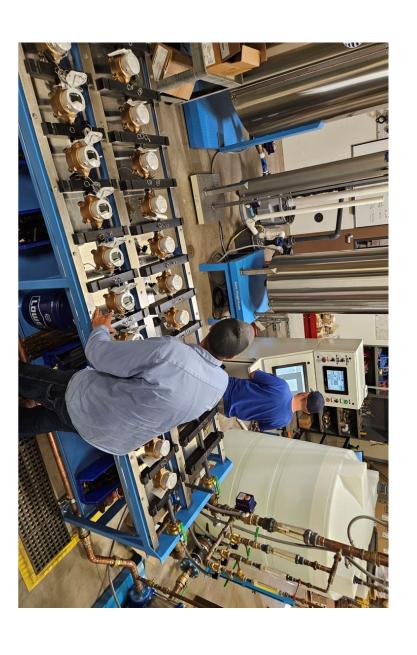
- 10.5 miles of 36" Pipeline
  Designed to deliver 12 MGD
  average flow with a peak flow
  rate of 18 MGD from NWWRP
  to GRIC turnout
- New pipe initial deliveries to the Gila River Indian Community will be about 9,000 AF/year

### Increasing Costs on the Water Utility – Signal Butte Expansion

- Current Max Day demand is 30 MGD
- The plant is currently rated for 24 MGD and there is 10 MGD of firm well water connected to SBWTP for a total of 34 MGD



# Increasing Costs on the Water Utility—AMI



- Phase II started Sept 2023
- 24,000 Water Meters Installed through Aug 2024
- Expected Completion end of 2026

### Increasing Project Costs on the Water Utility – Big 3 Projects

based on latest cost estimates and contract costs: Current forecast includes additional \$125M for Big 3 Projects

- Central Mesa Reuse Pipeline: +\$55M
- Signal Butte WTP Expansion: +\$55M
- AMI: +\$15M

Cost increases driven by:

- Commodity costs (steel, concrete)
- Electrical gear
- Lack of qualified bidders for many trades

### Water Utility Increasing Project Costs on the

Over the next five (5) years:

#### **Regional Commitments**

- \$57M Val Vista WTP
- \$7M White Mtn Apache Water Settlement
- \$5M SRP/CAP Interconnect Facility
- \$5M Bartlett Dam Expansion

#### **Lifecycle Replacement**

- \$107M Water Distribution System
- \$32M Groundwater Well Re-drill and Equip
- \$2M BRWTP
- \$2M Reservoir Rehab

#### Joint with Transportation

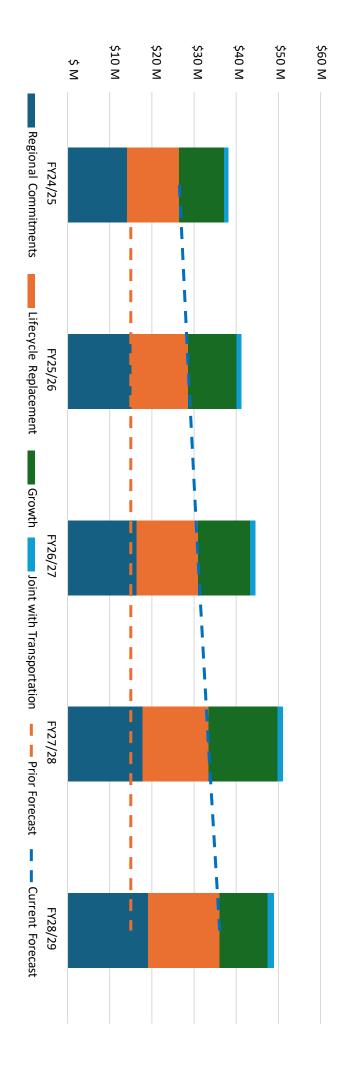
- Val Vista: Southern to University
- Broadway Road Phase I: Lesueur to Spur

#### Growth

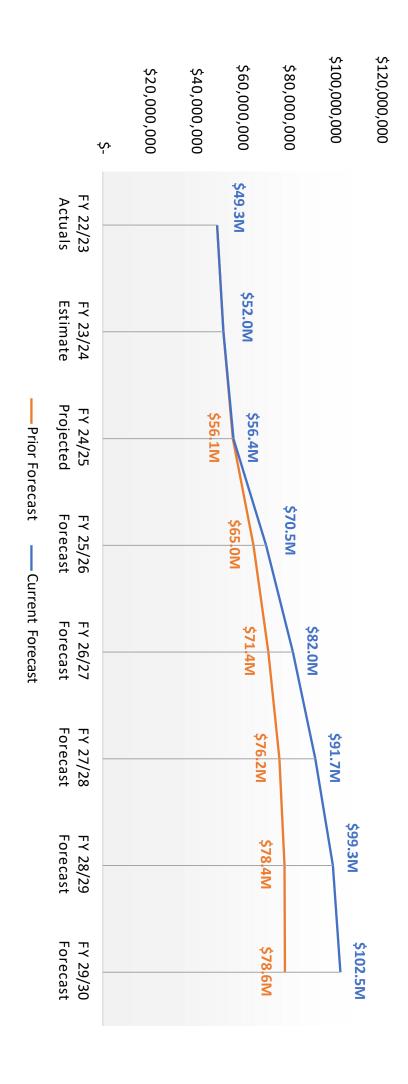
- \$37M New Groundwater Wells & Lines
- \$11M PMGA Water and Sewer Lines

# Increasing Project Costs on the Water Utility

- Prior forecast used a base amount of \$15M per year, determined pre-inflation
- Current forecast uses a base amount of \$27M for FY 24/25 and includes inflation



### Increasing Costs on the Water Utility – **Debt Service**



### Proposed Rate Adjustments - Typical Customer

### Water Conservation

#### Non-residential

#### Residential

**Previous** Current

Tier 2: +3.50%

Tier 4: +4.50% +8.50%

Tier 3: +4.00% +7.50% +6.50%

Surcharge for Use Above Winter Water Average (Non-residential)

• General: +6.00% +9.00%

<u>Previous</u> <u>Current</u>

<u>Previous</u> <u>Current</u>

General: +6.50% +9.50%

Landscape:+7.50% +10.00%

#### Other Rates

### Interdepartmental Usage Rate

<u>Previous</u> <u>Current</u> +10.00% +10.00%

### PMGA Fire Protection Demand Charge

- Fire pump station constructed in 2004
- Currently serving eleven (11) customers
- Rate has not been updated in ten (10) years
  Being updated to bring in line with cost recovery



### Financing Future Growth

#### **Capacity Fee**

- New fee
- Charged to project developer
- Treatment/Reclamation Plant Expansion

Recover costs associated with new development in the City:

- **New Pipelines**
- Prevent new growth from being financed by existing ratepayers
- Based on meter size; pricing being determined

# Energy Resources Department

Presented by:

Anthony Cadorin – Energy Resources Program Manager Scott Bouchie – Energy Resources Director John Petrof – Senior Fiscal Analyst

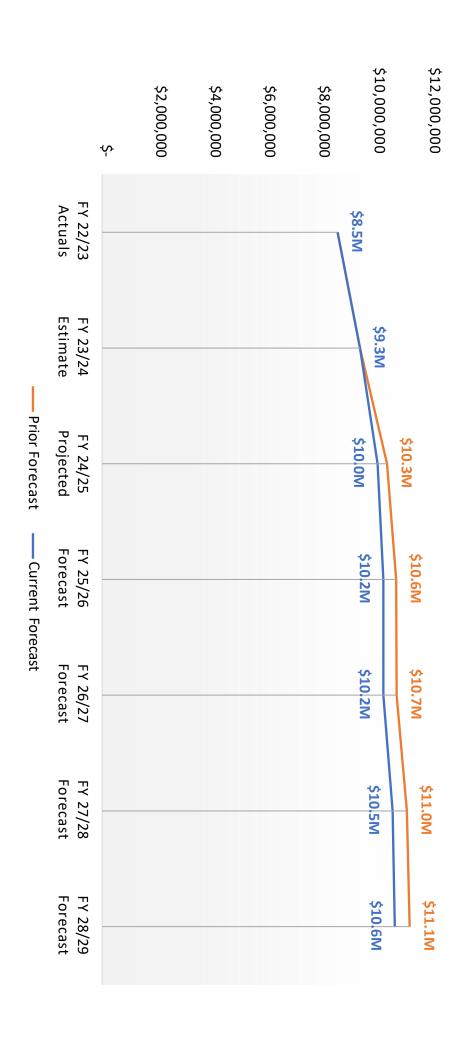
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#### Electric

# Increasing Costs/Pressures on the Electric Utility

- Operating Budget
- Inflation on commodities and other services
- Personal services increases
- **Debt Service**
- Meeting growth demands in Downtown
- Multi-department projects (Broadway Rd)
- Reliability/Generation projects
- 69 kV Looping
- **AMI Budget Increase**
- Microgrid Budget Increase

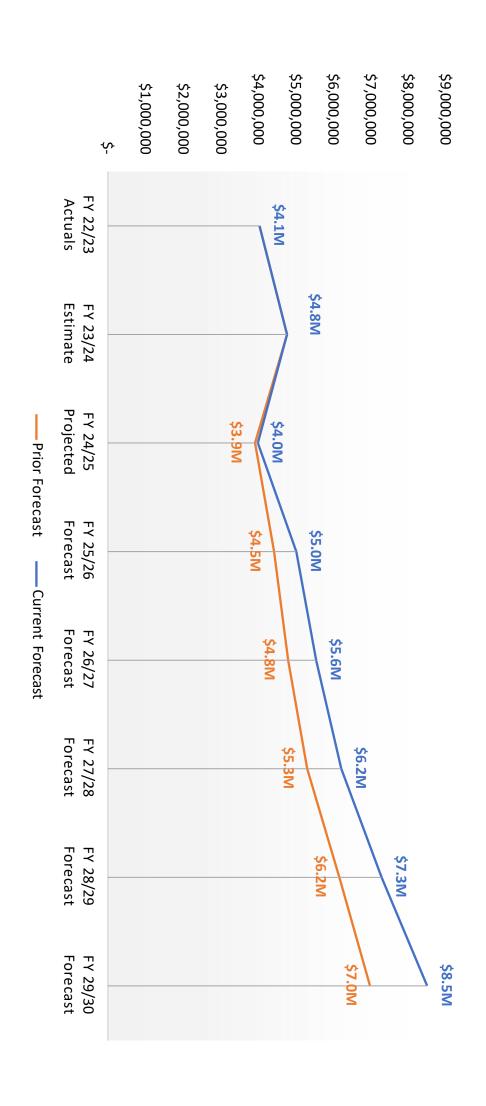
# Increasing Operating Costs on the Electric Utility

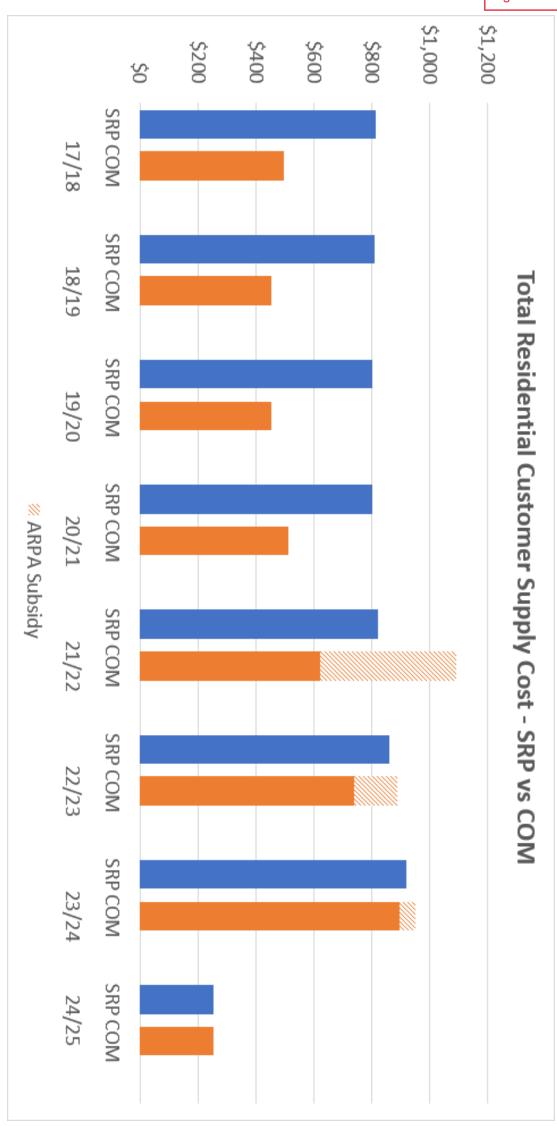


## Electric Project Cost Increases

\$300k	\$300k	\$0	Electric Improvements w/Water (Duct bank relocation, Broadway & Morris)
\$1.3M	\$1.5M	\$200k	Substation Improvements (w/SRP at Rogers)
\$2.4M	\$2.4M	\$0	Edge on Main (New service)
\$2.2M	\$3.4M	\$1.2M	Advanced Metering Infrastructure
INCREASE	CURRENT FORECAST	PRIOR FORECAST	PROJECT

# ncreasing Debt Service Costs on the Electric Utility



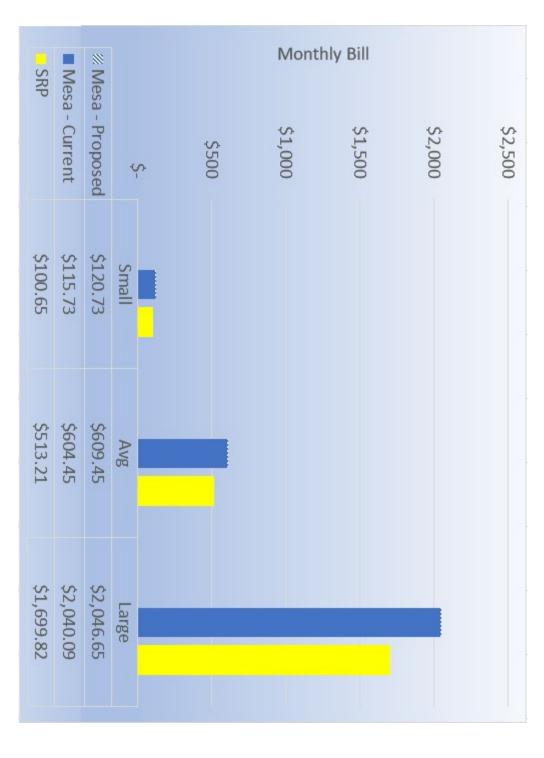


#### Monthly Bill ™ Mesa - Proposed SRP ■ Mesa - Current \$300 \$150 \$200 \$250 \$100 \$50 \$68.26 \$65.51 \$57.39 Small \$150.24 \$147.49 \$120.08 Avg \$250.04 \$245.72 \$198.41 Large

## Proposed Residential Electric Rates

EFFECTIVE	MONTHLY BILL (Average Customers)	USAGE CHARGE WINTER per kWh	USAGE CHARGE SUMMER per kWh	SYSTEM SERVICE CHARGE	COMPONENT
	\$147.49	Tier 1 - \$0.04317 Tier 2 - \$0.02502	Tier 1 - \$0.05231 Tier 2 - \$0.05027	\$16.75	CURRENT
	\$150.24	Tier 1 - \$0.04317 Tier 2 - \$0.03479	Tier 1 - \$0.05231 Tier 2 - \$0.05027	\$19.50	PROPOSED
1.9%	\$2.75	0% 39%	0%	\$2.75	CHANGE
2.2%	\$3.22	5% 39%	0% 4.25%	\$2.50	PRIOR

## Commercial Electric Bill Comparison



## Proposed Commercial Electric Rates

EFFECTIVE INCREASE	MONTHLY BILL (Average Customers)	USAGE CHARGE WINTER per kWh	USAGE CHARGE SUMMER per kWh	SYSTEM SERVICE CHARGE	COMPONENT
	\$604.45	Tier 2 - \$0.03916	Tier 2 - \$0.04591	Single Phase - \$14.72 Three Phase - \$20.74	CURRENT
	\$609.45	Tier 2 - \$0.03994	Tier 2 - \$0.04867	Single Phase - \$19.72 Three Phase - \$25.74	PROPOSED
0.8%	\$5.00	2%	6%	\$5.00	CHANGE
0.4%	\$2.50	1%	6%	\$2.50	PRIOR FORECAST

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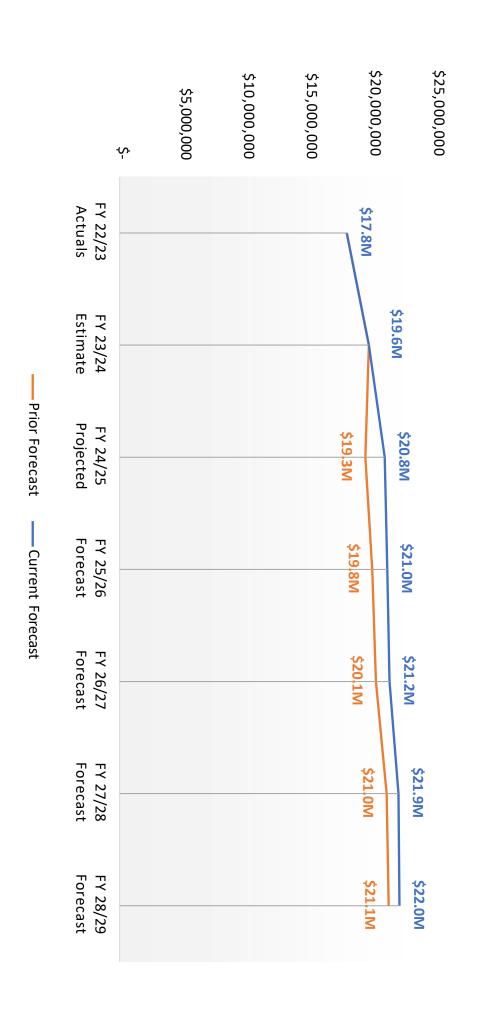
### Natural Gas

# Increasing Costs/Pressures on the Gas Utility

- Operating Budget
- Inflation on commodities, services, and contracts
- Personal services increases
- Debt Service

   Meeting of
- Meeting growth demands in Magma service territory
- **New Gate Station**
- Gantzel Rd
- Arizona Farms Road
- **New Services**
- Quarter Section Renewal Projects
- AMI Budget Increase

## Increasing Operating Costs on the Gas Utility



## Gas Project Cost Increases

\$2.6M	\$4.3M	\$1.7M	High Pressure Mains
\$600k	\$14.6M	\$14.0M	New Services
\$1.3M	\$15.3M	\$14.0M	New Mains
\$1.8M	\$1.8M	\$0	Main Replacement (various locations w/Water)
\$10.8M	\$14.0M	\$3.2M	Advanced Metering Infrastructure
INCREASE	CURRENT	PRIOR FORECAST	PROJECT

# Increasing Debt Service Costs on the Gas Utility

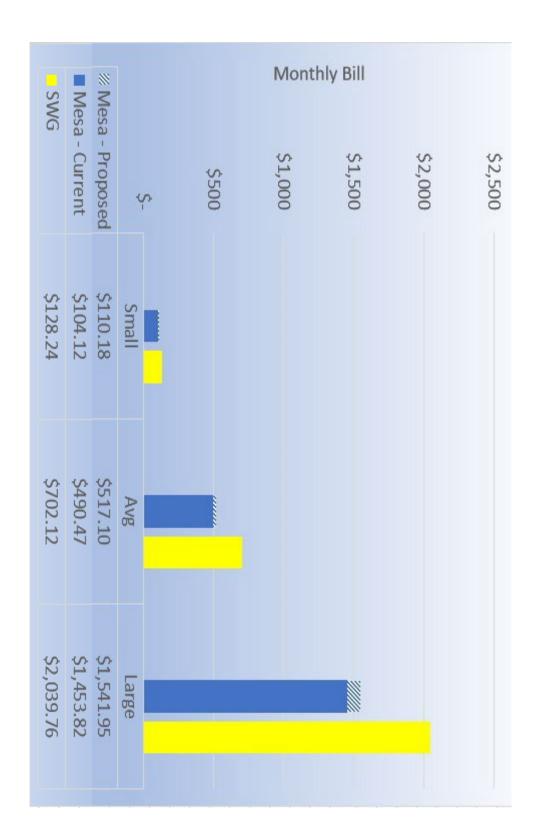


## Residential Gas Bill Comparison



## Proposed Residential Gas Rates

EFFECTIVE INCREASE	MONTHLY BILL (Average Customers)	USAGE CHARGE WINTER per therm	USAGE CHARGE SUMMER per therm	SYSTEM SERVICE CHARGE SUMMER WINTER	COMPONENT
	\$41.95	Tier 1 - \$0.7019 Tier 2 - \$0.7019	Tier 1 - \$0.7019 Tier 2 - \$0.3201	\$17.31 \$20.24	CURRENT
	\$43.07	Tier 1 - \$0.7440 Tier 2 - \$0.8072	Tier 1 - \$0.7440 Tier 2 - \$0.3682	\$17.31 \$20.24	PROPOSED
2.7%	\$1.12	6% 15%	6% 15%	\$0.00	CHANGE
3.6%	\$1.49	5%	5% 11%	\$0.75	PRIOR



## Commercial Gas Bill Comparison

## Proposed Commercial Gas Rates

EFFECTIVE INCREASE	MONTHLY BILL (Average Customers)	USAGE CHARGE WINTER per therm	USAGE CHARGE SUMMER per therm	SYSTEM SERVICE CHARGE SUMMER WINTER	COMPONENT
	\$490.47	Tier 1 - \$0.5891 Tier 2 - \$0.5046	Tier 1 - \$0.5439 Tier 2 - \$0.3493	\$41.66 \$51.34	CURRENT
	\$517.10	Tier 1 - \$0.6421 Tier 2 - \$0.6308	Tier 1 - \$0.5929 Tier 2 - \$0.4366	\$44.66 \$54.34	PROPOSED
5.4%	\$26.63	9% 25%	9% 25%	\$3.00	CHANGE
1.5%	\$7.26	2% 4%	2% 4%	\$2.00	PRIOR FORECAST

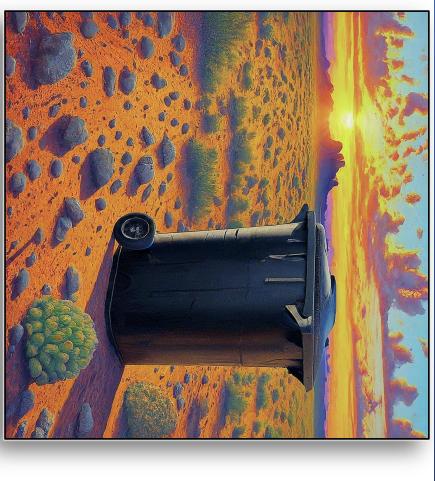
## Solid Waste Department

Presented by:

Sheri Collins - Solid Waste Director Justin Stadt — Senior Fiscal Analyst

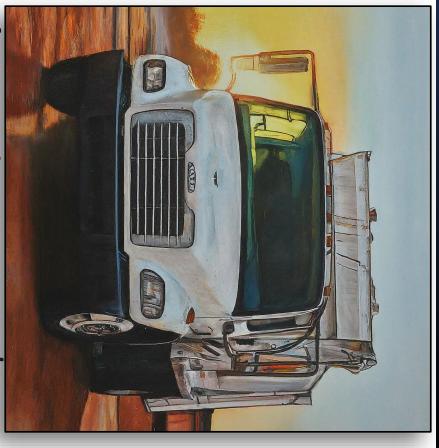
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# Increasing Cost Pressures On The Utilities



Landfill Charges- \$3.0M

(From \$9M to \$12M)



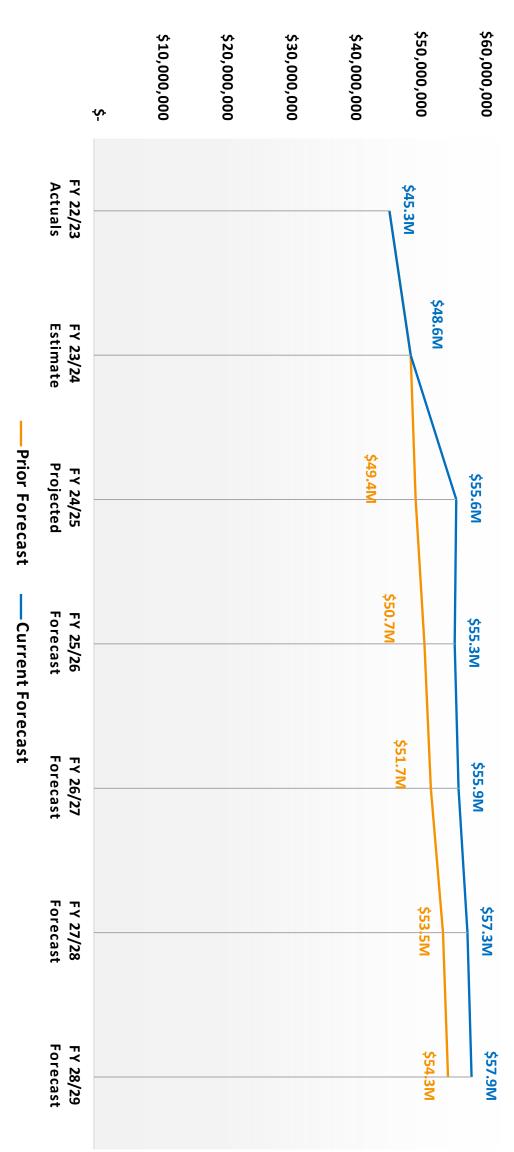
Fleet Maintenance - \$3.0M

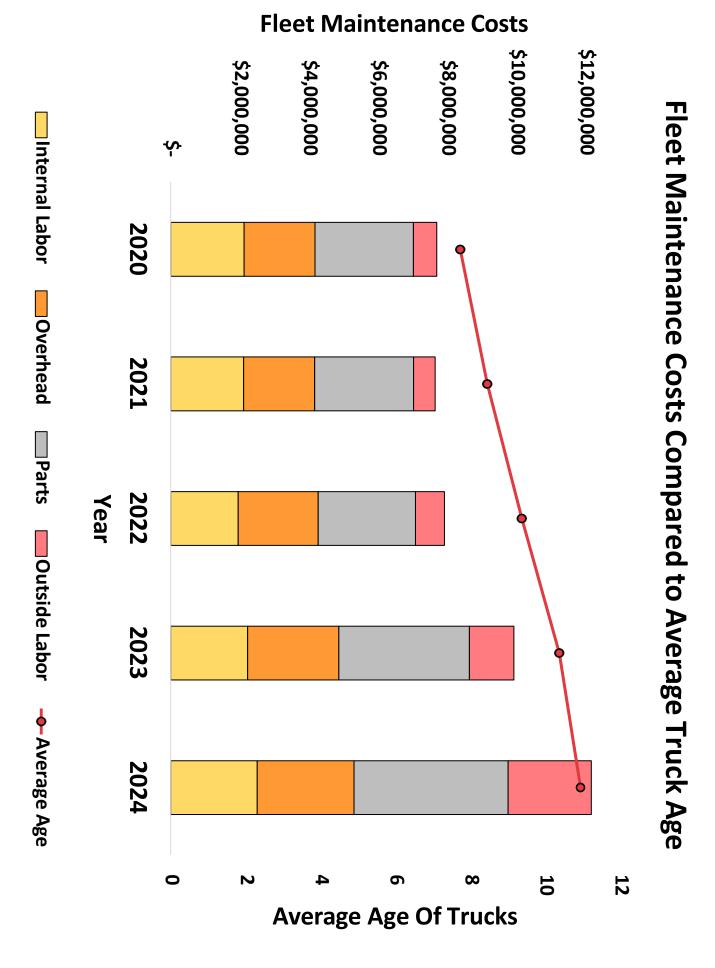
(From \$8.6M to \$11.6M)<sub>50</sub>

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ncreasing Operating Costs on the Solid Waste Utility

#### 70,000,000





### 5.5% Recommended Increase (3% Prior Forecast) Solid Waste Residential Rate

\$33.17	\$32.38	\$31.44/mo	Residential 90-gallon Trash & Recycling Barrel
(5.5% increase) 2025 – Current Fore	(3% increase) 2025 – Prior Forecast	2024 Rate	

ecast



#### olid Waste

CURRENT	Green and Clean Fee (No increase in prior forecast)
PROPOSED PROPOSED INCREASE TOTAL	d Clea
PROPOSED TOTAL	n Fee
	7

Green and Clean Fee

\$0.96

\$0.04

\$1.00



#### Total Residential Increase Solid Waste

\$34.17	\$1.77	\$32.40	Total
\$1.00	\$0.04	96.0\$	Green and Clean Fee
\$33.17	\$1.73	\$31.44	90-gallon Trash Barrel
PROPOSED TOTAL	PROPOSED INCREASE	CURRENT	



# Commercial Front Load Trash Recommendations 10% Overall Rate Increase (3% Prior Forecast)



Increase base rate by 6.5%

 6-yard bin increase from \$114.81 to \$122.22

Increase fee for out-of-zone collection
 From \$25.00 to \$28.00

Decrease multi-day discount

From 10% to 5%

Increase contract limits

From 8% to 10%

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# Commercial Front Load Cardboard Recommendations 5% Increase (3% Prior Forecast)

6-yard bin increase from \$97.38 to \$102.25



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# New - Commingled Downtown Front Load Recycling **Program**





Multi-family and commercial customers in the downtown area

<u>}</u>



\$102.25 monthly rate

Awarded \$135,500 ADEQ Grant during FY 2024



#### **Commercial Blue Barrel** - New Rate -



\$10 per barrel

customers 1,300



5000+ commercial blue barrels

+\$300,000 in annual revenue

## 6.5% Overall Rate Increase (3% Prior Forecast) **Commercial Roll Off Recommendations**

- Increase tonnage rate to follow landfill increase
- Increase trash tonnage rate from \$42.20 to \$47.75
- Increase green waste tonnage rate from \$49.90 to \$55.50
- Increase haul fee by \$2
- 30-yard roll off increase from \$143 to \$145



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## 6.5% Overall Rate Increase (3% Prior Forecast) **Commercial Roll Off Recommendations**

- \$18.65 increase for a one-time trash customer
- 30-yard box increase from \$419.60 to \$438.25
- \$18.80 increase for a one-time green waste customer
- 30-yard box increase from \$442.70 to \$461.50



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### Conditions and Utility Service Fees Other Adjustments: Terms &

#### Other Adjustments

- Terms & Conditions for the Sale of Utilities:
- Clarifying language that the City may trim vegetation or remove obstructions on a customer's premises if needed to access utility meter
- **Utility Service Fees:**
- Align Trip-related charges for Turn On, Termination, and Unscheduled Trip services

Service Irip Curre	ırrent	Recommendation
Next Day Turn On — Electric/Water (no change) \$20	\$20	\$20
Termination of Service Disconnection \$17	\$17	\$20
Unscheduled Trip \$21	Ň	\$20

### Other Adjustments

- **Utility Service Fees (continued):**
- Security Deposit increase for Hydrant Meters (construction use) from \$1,500 to \$2,500 due to increase in meter cost
- Increase Unauthorized Use fees for repeat offenders:
- Currently, \$100/occurrence for Residential customers, \$1,000/occurrence for Commercial customers

Unauthorized Use First Occurrence	Residential \$100	Commercial \$1,000
First Occurrence	\$100	
Second Occurrence	\$500	
Following Occurrence(s)	\$1,000	

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# Utility Fund Forecast Review

#### **Utility Fund Forecast:**

FY 24/25 Recommended Rate Adjustments

As of 08/26/2024	FY 23/24 Estimate	FY 24/25 Budget	FY 24/25 Projected
TOTAL NET SOURCES AND USES	(\$22,043,631)	(\$27,212,912)	(\$21,941,486)
Beginning Reserve Balance	\$144,413,643	\$114,759,072	\$122,370,012
Ending Reserve Balance	\$122,370,012	\$87,546,160	\$100,428,526
Ending Reserve Balance Percent*	23.2%	16.0%	17.9%
*As a % of Next Fiscal Year's Expenditures			
WATER Residential (Tier 1 usage)	3.00%	3.50%	5.50%
WATER Commercial (usage)	5.00%	5.50%	8.00%
WASTEWATER Residential	4.75%	4.75%	7.50%
WASTEWATER Non-Residential	5.00%	5.00%	8.50%
SOLID WASTE Residential	3.00%	3.00%	5.50%
SOLID WASTE Commercial	7.50%	3.00%	10.00%
SOLID WASTE Rolloff	6.50%	3.00%	6.50%
ELECTRIC Residential - svc charge	\$2.25	\$2.50	\$2.75
ELECTRIC Non-Residential - svc charge	\$5.00	\$2.50	\$5.00
GAS Residential - svc charge	\$0.75	\$0.75	\$0.00
	<del>)</del>		

\$3.00

GAS Non-Residential - svc charge

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#### FY 24/25 Recommended Rate Adjustments **Utility Fund Forecast:**

As of 8/22/2024	FY 23/24 Estimate	FY 24/25 Projected	FY 25/26 Forecast	FY 26/27 Forecast	FY 27/28 Forecast	FY 28/29 Forecast	FY 29/30 Forecast
WATER	(\$137,327)	(\$2,297,373)	(\$9,745,447)	(\$12,649,920)	(\$12,282,263)	(\$9,938,493)	(\$2,007,840)
WASTEWATER	(\$11,719,217)	(\$11,256,668)	(\$8,456,620)	(\$5,358,502)	(\$1,423,833)	\$3,249,395	\$12,189,109
SOLID WASTE	(\$5,223,675)	(\$5,389,701)	(\$1,273,786)	\$1,673,155	\$1,505,566	\$6,300,262	\$9,474,694
ELECTRIC	\$289,913	(\$907,913)	(\$1,012,864)	(\$729,993)	(\$817,186)	(\$1,225,376)	(\$1,993,115)
NATURAL GAS	(\$4,888,484)	(\$1,935,219)	(\$2,334,058)	(\$2,323,860)	(\$1,962,375)	\$1,496,589	\$865,154
DISTRICT COOLING	(\$364,841)	(\$154,613)	(\$77,190)	(\$49,999)	(\$57,903)	(\$51,153)	(\$52,668)
TOTAL NET SOURCES AND USES	(\$22,043,631)	(\$21,941,486)	(\$22,899,965)	(\$19,439,119)	(\$15,037,993)	(\$168,777)	\$18,475,335
Beginning Reserve Balance	\$144,413,643	\$122,370,012	\$100,428,526	\$77,528,561	\$58,089,442	\$43,051,449	\$42,882,672
Ending Reserve Balance	\$122,370,012	\$100,428,526	\$77,528,561	\$58,089,442	\$43,051,449	\$42,882,672	\$61,358,007
Ending Reserve Balance Percent*  *As a % of Next Fiscal Year's Expenditures	23.2%	17.9%	12.3%	9.2%	6.5%	6.2%	8.6%

#### Schedule for FY 2024/25 Utility Rate Adjustment Recommendation

Sept 19

City Council Discussion of Utility Rates (if necessary)

Nov 18

Sept 23

City Council Action on Notice of Intent

Dec 2

Introduce Utility Rate Ordinances

City Council Action on Utility Rates

Feb 1

Effective date for Utility Rate changes